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#### STRATEGIC PLANNING AND CAPITAL MONITORING PANEL

Day: Monday
Date: 8 July 2019
Time: 2.00 pm

Place: Committee Room 2, Level 2, Tameside One

Item No.	AGENDA	Page No
1.	APOLOGIES FOR ABSENCE	
	To receive any apologies for the meeting from Members of the Panel.	
2.	DECLARATIONS OF INTEREST	
	To receive any declarations of interest from Members of the Panel.	
3.	URGENT ITEMS	
	To consider any additional items the Chair is of the opinion shall be dealt with as a matter of urgency.	
4.	MINUTES	1 - 4
	The Minutes of the meeting of the Strategic Planning and Capital Monitoring Panel held on 11 March 2019 to be signed by the Chair as a correct record (Minutes attached).	
5.	VISION TAMESIDE PHASE 2 - PROGRESS UPDATE	5 - 12
	To consider the attached report of the Executive Member (Neighbourhoods, Community Safety and Environment) / Director of Operations & Neighbourhoods.	
6.	CAPITAL OUTTURN 2018/19	13 - 48
	To consider the attached report of the Executive Member (Finance and Economic Growth) / Director of Finance	
7.	FINANCE AND IT CAPITAL UPDATE 2018/19	49 - 54
	To consider the attached report of the Executive Member (Finance and Economic Growth) / Director of Finance	
8.	CAPITAL PROJECTS - GROWTH	55 - 64
	To consider the attached report of the Executive Member for Finance and Growth / Director of Growth.	

From: Democratic Services Unit – any further information may be obtained from the reporting officer or from Carolyn Eaton, Senior Democratic Services Officer, to whom any apologies for absence should be notified.

Item No.	AGENDA	Page No
9.	INVESTING IN CHILDREN'S PLAYGROUNDS	65 - 74
	To consider the attached report of the Executive Member (Neighbourhoods, Community Safety and Environment) / Director of Operations & Neighbourhoods.	
10.	LEISURE ASSETS CAPITAL INVESTMENT PROGRAMME	75 - 82
	To consider the attached report of the Executive Member for Adult Social Care and Population Health / Director of Population Health.	
11.	EDUCATION CAPITAL PROGRAMME - UPDATE	83 - 94
	To consider the attached report of the Deputy Executive Leader / Executive Member for Children's Services / Director of Children's Services	
12.	OPERATIONS AND NEIGHBOURHOODS CAPITAL	95 - 116
	To consider the attached report of the Executive Member (Neighbourhoods, Community Safety and Environment) / Director of Operations & Neighbourhoods.	

From: Democratic Services Unit – any further information may be obtained from the reporting officer or from Carolyn Eaton, Senior Democratic Services Officer, to whom any apologies for absence should be notified.

#### STRATEGIC PLANNING AND CAPITAL MONITORING PANEL

#### 11 March 2019

**Present:** Councillors Warrington (Chair), Cooney, Fairfoull and McNally

In Attendance:

Cllr Peter Robinson

Stephen Pleasant Chief Executive

Sandra Stewart Director of Governance & Pensions

Tom Wilkinson Assistant Director of Finance

Ian Saxon Director of Operations & Neighbourhoods

Emma Varnam Assistant Director (Operations & Neighbourhoods)

Nigel Gilmore Head of Strategic Infrastructure

**Apologies for Absence:** Councillors Dickinson, Gwynne, B. Holland and Newton.

#### 19 DECLARATIONS OF INTEREST

There were no declarations of interest.

#### 20 MINUTES

Consideration was given to the minutes of the meeting of the Strategic Planning and Capital Monitoring Panel held on 26 November 2018

#### **RESOLVED**

That the minutes of the Strategic Planning and Capital Monitoring Panel held on 26 November 2018 be agreed as a correct record and signed by the Chair.

#### 21 CAPITAL MONITORING PERIOD 9 2018/19

Consideration was given to a report of the Assistant Director of Finance, summarising the 2018/19 capital expenditure monitoring position at 31 December 2018. There was a projected capital investment in 2018/19 of £56.441m by March 2019. This is significantly less than the original budgeted capital investment for 2018/19, and is in part due to project delays that are being experienced following the liquidation of Carillion.

Members were informed that demand for Capital resources exceeded availability. A reprioritisation exercise was ongoing in order to determine whether schemes that had been earmarked but not fully approved should proceed, and which should be temporarily placed on hold. The report sought a recommendation to re-profile the Capital Investment Programme, leading to a re-profiling of £9.308m of capital budgets as set out in Appendix 3 to reflect up to date investment profiles. Furthermore, embers were asked to remove £0.500m from the Capital Programme to be ring fenced for a new financial assistance policy.

Members were advised that the report had previously been considered at the meeting of Executive Cabinet held on 13 February 2019.

#### **RESOLVED**

i. That the re-profiling of £9.308m of capital budgets as set out in Appendix 3 of the submitted report to reflect up to date investment profile, be noted.

- ii. That the removal of £0.500m from the Capital Programme Disabled Facilities Grants budget to be placed in a ring fenced reserve for a new financial assistance policy as outlined in paragraph 4.4 of the submitted report, be noted.
- iii. The changes to the Capital Programme as set out in Appendix 1 of the submitted report be noted.
- iv. The updated Prudential Indicator position set out in Appendix 5 of the submitted report be noted.
- v. The current capital budget monitoring position be noted.
- vi. The resources currently available to fund the Capital Programme.
- vii. The updated capital receipts position be noted.
- viii. The timescales for review of the Council's three year capital programme be noted.

#### 22 VISION TAMESIDE PHASE 2 – PROGRESS UPDATE

Consideration was given to a report of the Director (Operations & Neighbourhoods) seeking a recommendation of approval for virements relating to Vision Tameside and updating Members on the successful completion of the Vision Tameside Phase 2 development.

Following the liquidation of Carillion a revised funding envelope was agreed at Executive Cabinet in December 2018 for the overall Vision Tameside project. The revised budget approved was £62.912m, including the remaining construction costs, public realm and contingency costs. The Director (Operations & Neighbourhoods) reported that an additional £78k of funding for works relating to the third party tenants was required resulting in a revised budget of £62.99m.

The project had been managed through the Council's contract with Inspired Spaces Tameside Limited and externally validated by Cushman and Wakefield who undertook Value for Money Assessments and Project Monitoring, thus ensuring the Council's fiduciary duty to the public purse was protected.

#### **RESOLVED**

That Executive Cabinet be recommended to approve the virements and the revised budget set out in Table 1 in Section 3 of the submitted report.

#### 23 CORPORATE LANDLORD CAPITAL EXPENDITURE

Consideration was given to a report of the Director of Operations and Neighbourhoods, which updated members of the Strategic Planning and Monitoring Capital Panel in regard to capital repair spend on the Council's property and sought recommendations to Executive Cabinet that expenditure associated with statutory compliance capital repairs of £133,405.85, be approved.

The Council has a duty to ensure that its buildings provide a safe and effective physical environment for staff and services to operate from. Monitoring and regulation is undertaken by a series of statutory checks across a range of requirements. Checks were carried out at fixed intervals reporting where remedial works were required to ensure statutory compliancy.

Works to date in 2018-19 of £0.159m have been reported to the Strategic Planning and Capital Panel retrospectively as completed, with a further £0.059m being identified within the submitted report.

#### **RESOLVED**

That Executive Cabinet be recommended to approve the £59,927.11 of capital spend on statutory compliance repairs on the Councils buildings, as detailed at paragraph 3 of the submitted report.

#### 24 LEISURE ASSETS CAPITAL INVESTMENT PROGRAMME

Consideration was given to a report of the Director of Growth providing an update in relation to the delivery of the Council's capital investment programme to improve sports and leisure facilities, seeking approval for the Director of Growth to be authorised to permanently close and demolish Active Denton (Denton Pool) when the new Tameside Wellness Centre opens in early 2020, approval for a condition survey of Active Ashton to be undertaken, and the approval that the replacement of the Synthetic Turf Pitch at Active Medlock be added to the list of schemes currently under review in the capital programme.

The Strategic Planning and Capital Monitoring Panel were informed the Council's Capital Programme was currently under review in order to facilitate reprioritisation following pressures on the level of capital funding available. In addition, the Council was reviewing its leisure management options to ensure sustainability and improved health outcomes for residents. Consequently, other schemes had been temporarily on hold pending the outcome of these reviews.

#### **RESOLVED**

That Executive Cabinet be recommended to approve:

- i. That the Director of Growth be authorised to permanently close and demolish Active Denton (Denton Pool) when the new Tameside Wellness Centre opens in early 2020. The closure is part of the wider asset management plan developed in consultation with members. In addition, the Director of Growth is authorised to establish options for the disposal of the site for best consideration in consultation with members and the local community. A report will be presented to Executive Cabinet setting out the options for disposal and the anticipated impact on the approved Capital Programme.
- ii. That a condition survey of Active Ashton be undertaken to support the development of an options appraisal for further consideration by members. The cost of the survey to be funded from existing revenue budget.
- iii. That the replacement of the Synthetic Turf Pitch at Active Medlock be added to the list of schemes currently under review in the capital programme

#### 25 EDUCATIONAL CAPITAL PROGRAMME 2018/19 UPDATE

Consideration was given to a report of the Director of Growth updating the Panel on the Council's Education Capital Programme and seeking the recommendation of approval of proposed changes to the Education Capital Programme, along with approval for Section 106 request of £69,480 to be used towards the expansion of Yew Tree Primary School.

Members were advised that the School Condition Allocation funded projects over £100k, previously approved, including requirements for additional funding. The amounts earmarked against available funding currently exceed the funding available by £203,613 although it was anticipated that some of these schemes would need to slip into 2019/20 and will be funded from next year's allocation.

Members were further advised a Condition Survey of all schools was being progressed, via the Tameside Investment Partnership, to provide accurate and up to date information on school condition and inform better targeting of increasingly scarce capital resources in an open and transparent manner.

In response to Members questions the Director of Growth informed Members that a number of delays in the programme update were due to delivery of replacement heating systems that were unable to start over the 2018 summer holidays. These schemes were hugely intrusive and could not be carried out at weekends/after school as the heating systems need to be drained. The next opportunity to carry out these works was either at Easter or Whit 2019 or over summer 2019.

#### **RESOLVED**

- i. That Executive Cabinet be recommended to approve the proposed changes to the Education Capital Programme as outlined in Appendix 1 (Basic Need Funding Schemes) and Appendix 2 (School Condition Allocation Funding Schemes) of the submitted report.
- ii. That the RAG status of the Basic Need projects be noted and particular attention be given to those rated as high risk to ensure appropriate actions are being taken.
- iii. That Executive Cabinet be recommended to approve the Section 106 requests set out in paragraph's 3.9 and 3.10.

### 26 OPERATIONS AND NEIGHBOURHOODS CAPITAL PROGRAMME 2018/19 UPDATE

Consideration was given to a report of the Director of Operations and Neighbourhoods providing an update on the major approved capital schemes in the Operations and Neighbourhoods Directorate, including an update on the Council's bid to the GM Mayor's Challenge Fund for Walking and Cycling and on the progress of the Council's bid into the Department for Transport's Safer Roads Scheme.

In considering the schemes Members were advised that an investment of £0.950m had been approved for additional car parks at Darnton Road, Ashton, however construction costs had increased by £0.198m and the addition of electric charging points at a cost of £0.020m. The resulting works would mean the original payback period would be extended due to the increased construction costs and revised income projection.

#### **RESOLVED**

That the report be noted.

#### 27 SECTION 106 AGREEMENTS AND DEVELOPER CONTRIBUTIONS

Consideration was given to a report of the Director of Growth summarising the current position with regard to receipts received from section 106 (s106) Agreements and Developer Contributions, new s106 Agreements made and sought approval for the drawdown of £34,000 for continuing the highway tree planting programme as well as for the planting of whips and standards on greenspace sites, and approval for the drawdown of £56,600 of Greenspace Contribution from the Section 106 agreement following the development of land on the site at Ashton Foods Ltd., Mackeson Road, Ashton.

As at 31 January 2019 the position for s106 Agreements was £1,203,000 in credit. The position for Developer Contributions as at 31 January 2019 was £229,000 in credit, plus £6,000 received, less approved allocations of £112,000, leaving a balance of £123,000.

#### **RESOLVED**

- i. That Executive Cabinet be recommended to approve the s106 agreement and developer contributions approved allocations be added to the Capital Programme
- ii. That Executive Cabinet be recommended to approve the drawdown of £34,000 of Developer Contributions for continuing the highway tree planting programme as well as for the planting of whips and standards on greenspace sites, as detailed in paragraph 2.10 of the submitted report.
- iii. That Executive Cabinet be recommended to approve the drawdown of £56,600 Section 106 monies for green space infrastructure across the Borough including improving planters within town centres, planting around War Memorials and cleaning of War Memorials as detailed in paragraph 2.10 of the submitted report.

**CHAIR** 

## Agenda Item 5

STRATEGIC PLANNING AND CAPITAL MONITORING PANEL Report to:

Date: 8 July 2019

**Executive Member /** 

**Reporting Officer:** 

Councillor Allison Gwynne Executive Member for Neighbourhoods,

Community Safety and Environment)

Ian Saxon – Director of Operations & Neighbourhoods

**VISION TAMESIDE PHASE 2 - PROGRESS UPDATE** Subject:

**Report Summary:** Vision Tameside is a flagship development for Tameside aiming to provide much needed economic growth and investment in the

Borough's young people.

This pioneering project, which is now complete, comprised of the delivery of a new 7,000 m2 Advanced Skills Centre for Tameside College, a new Joint Public Service Centre for Tameside Council

and its partners and retail space for Wilko's.

Based on Wellington Road, Ashton-under-Lyne on the former site of the Tameside Council administration building, the new Joint Public Service Centre, named Tameside One, provides residents with more cost effective and customer friendly facilities under one

The aim of this report is to provide an update on the successful completion of the construction project.

**Recommendations:** That Members consider the content of the report and recommend the following to Executive Cabinet:

> a. Note the successful completion of the Vision Tameside Phase 2 construction project.

> b. Approve the virements set out in Table 1 in Section 4 of this report.

The Vision Tameside Programme supports the delivery of the Corporate Plan.

In line with approved policy.

Executive Cabinet, in March 2019, approved an overall Vision Tameside project budget of £62.99m. The programme spend is still within the approved budget envelope. Some virements are required within the individual elements and approval is required. A final cost statement will be presented later in the year, any risks and subsequent costs will need to be managed going forward.

The key purpose of the report is to provide an update on progress. Whilst practical completion has occurred, the Council must ensure

that contractual protection via warranties is resolved - they are

currently outstanding with the LEP's solicitors.

The Council also needs to put in place the leases with Wilkos, the College and DWP; and relevant contractual arrangements with other occupiers.

Corporate Plan:

**Policy Implications:** 

Financial Implications: (Authorised by the statutory Section 151 Officer & Chief Finance

Officer)

**Legal Implications:** (Authorised by the **Borough Solicitor)** 

Members should ensure they understand the proposed virements to ensure they can agree value for money is maintained, although it is noted they do not affect the overall budget position, within

which the project remains.

**Risk Management:** Risk management is addressed within the body of the report.

**Access to Information:** The background papers can be obtained from the author of the

report, Ian Saxon.

**Background Information:** The background papers relating to this report can be inspected by

Contacting:

Telephone: 0161 342 3470

e-mail: ian.saxon@tameside.gov.uk

#### 1. INTRODUCTION

- 1.1 Vision Tameside is a flagship development for Tameside aiming to provide much needed economic growth and investment in the Borough's young people.
- 1.2 This pioneering project, which is now complete, comprises of a new 7,000 m2 Advanced Skills Centre for Tameside College, a new Joint Public Service Centre for Tameside Council and its partners and retail space for Wilko's.
- 1.3 Based on Wellington Road, Ashton-under-Lyne on the former site of the Tameside Council administration building, the new Joint Public Service Centre, named Tameside One, also provides residents with more cost effective and customer friendly facilities under one roof.
- 1.4 In February 2014, Genecon, a nationally recognised company specialising in economic and place making confirmed that the programme had a sound Strategic, Economic and Commercial business case. The business case highlighted the need to invest in Further Education, to improve the skills and learning facilities in the Borough.
- 1.5 The report also pointed out the Council Offices in Ashton-under-Lyne cost circa £2 million per year to run, including day to day repairs. The building was 70% larger than required for staff and partners and was facing a cost of £4 million repairs to maintain health and safety requirements as well as a further £8 million cost of refurbishing toilets, kitchens, flooring, decorating, and roofing repairs and costs to improve Disability Discrimination Act access requirements.
- 1.6 The economic business report highlighted that the programme was expected to generate net additional GVA benefits of over 140 million over a 30 year project lifetime, including additional employment from the construction and additional staff employed in the College and in retail as well as increased expenditure in local business in the town centre.
- 1.7 It is the Council's intention to revisit the strategic business case, in 12 months' time, in order to review the economic impact and benefits of the Vision Tameside Phase 2 project.
- 1.8 This report provides further information on the successful completion of the construction project.

#### 2. PROGRESS UPDATE

- 2.1 The Vision Tameside Phase 2 project achieved Practical Completion on the 15 February 2019 as certified by Currie and Brown the LEP and Council's Independent Certifier.
- 2.2 A 2 / 3 week demobilisation period commenced immediately following Practical Completion to allow for dismantling the site compound, making good of the external areas and completing works to provide safe temporary access and servicing to the building.
- 2.3 A phased re-occupation of the building commenced, following practical completion, on the 15 February 2019.
- 2.4 The Council Offices opened for business on the 4 March 2019. Services being offered within the new Tameside One include Ashton Library, Tameside Customer Services, Citizens Advice, Cash Box Credit Union and Job Centre Plus. The building is also occupied by a wide range of staff from Tameside Council and Tameside and Glossop CCG.

- 2.5 Tameside College opened their doors to 600 students on the 25 March 2019. This is phase 1 of the College occupation of their building additional departments will be occupying later in 2019.
- 2.6 Wilkinson's are currently fitting out their new store and are scheduled to open on the 10 July 2019.
- 2.7 The Council is in the final stages of the procurement for the Café concession which will be located in the library area of Tameside One on the ground floor.
- 2.8 The Council's Legal Services, Estates and Finance teams are co-ordinating negotiations on leases required with Tameside College, Wilkinson's and Department of Works and Pensions for their occupation of the new building.
- 2.9 Completion of the construction of Tameside One was a further stage of the wider redevelopment plans for the area. The next stage will be to deliver the public realm around the new developments.

#### 3. PUBLIC REALM PROGRESS UPDATE

- 3.1 The Ashton Town Centre Public Realm project will contribute significantly to the delivery of the Strategic Objectives of the Vision Tameside programme as it will help create benefits in five broad areas:
  - Stimulation of private sector investment
  - Making the town centre better connected and more easily navigable
  - Encouraging greater levels of footfall and improved physical health
  - Making the town centre more attractive to visitors and tourists
  - Increasing civic pride, raise aspirations and sense of well being.
- 3.2 Previous reports have highlighted that in order to achieve the Council's ambitious plans to deliver a high qualify well-connected setting for the new developments four Key Design Objectives need to be achieved:

Objective 1	Improve pedestrian accessibility and environment of Wellington Road between the new developments
Objective 2	Improve pedestrian crossing, safety and experience between the Transport Interchange and new developments
Objective 3	Improve the quality of the urban environment
Objective 4	Lower traffic speeds on Wellington Road

- 3.3 All four objectives remain valid and following completion of Tameside One work started immediately on the delivery of improved public realm along Warrington Street.
- 3.4 A detailed public realm programme, for all other elements of work, is currently being developed and will be shared at a future meeting. This programme will include the completion of the second phase of works to Ashton Market Square.

#### 4. FINANCIAL IMPLICATIONS

- 4.1 Following the liquidation of Carillion a revised funding envelope was agreed at Executive Cabinet in March 2019 for the overall Vision Tameside project. The revised budget approved was £62.99m. This budget includes provision for the total construction costs, elements of the public realm and other costs associated with the project for example decant, recant and contingency costs.
- 4.2 Following the collapse of Carillion all costs, associated with the delivery of the Vision Tameside Phase 2 project, have been externally validated by Cushman and Wakefield. Their role has been to undertake Value for Money Assessments and Project Monitoring thus ensuring the Council's fiduciary duty to the public purse has been protected.
- 4.3 Final budgeted costs, for the Vision Tameside Phase 2 project, will be reported later in the year. This report will be supported by a Value for Money assessment, produced by independent financial assessors Cushman and Wakefield.
- 4.4 **Table 1** below provides details of the current budget position for the Vision Tameside Phase 2 programme and the required virements as the project draws to a conclusion. This ensures that the overall spend of the programme stays within the approved funding envelope.

TABLE 1

Budget Heading	Revised Budget February 2019 Cabinet Report	Latest Invoiced Cost Position as at 22/05/19	Current Remainin g Budget	Projected Outturn 22/05/19	Total Variation from Budget and Required Virement s (£000)
Construction Contract	32,006	32,006	0	32,006	0
Construction Agreed Change Orders	230	231	0	230	0
Robertson Cost to Complete	15,081	15,265	(184)	15,943	862
Additional LEP Costs to Complete	502	156	346	424	(78)
Total Construction Cost	47,819	47,657	161	48,603	785
Demolition	3,303	3,249	54	3,249	(54)
Total Construction and Demolition Costs	51,121	50,907	215	51,853	731
Project Costs Outside of LEP Contract	11,551	6,580	4,970	11,137	(413)
Project Costs Before TMBC Contingency	62,672	57,487	5,185	62,990	318
Project Contingency and Insurance	318	0	318	0	(318)
Total Project Costs	62,990	57,487	5,503	62,990	0

FUNDING					
SFA grant	(4,000)	(4,000)	0	(4,000)	0
Cost paid by partners for furniture (CCG)	(265)		(265)	(265)	0
Cost paid by partners for furniture (DWP)	(118)		(118)	(118)	0
Corporate Council funding capital	(57,524)	(42,806)	(14,718)	(57,524)	0
Corporate Council funding revenue	(550)			(550)	0
College funding for change orders	(200)	0	(200)	(200)	0
Insurance monies	(195)	0	(195)	(195)	0
Ashton Town Hall funding of Hoardings	(18)	0	(18)	(18)	0
DWP funding for change orders	(120)	(25)	(95)	(120)	0
Total funding available	(62,990)	(46,831)	(15,609)	(62,990)	0

- 4.5 Any further income due from partners will be reported when all costs have been finalised.
- 4.6 Ongoing revenue costs of the new Tameside One building are still being evaluated and assessed together with any service charge income that will be due from Partners.

#### **External Funding**

- 4.7 The Council received a formal funding agreement from the Greater Manchester Combined Authority (GMCA), dated 13 September 2016, for £4,000,000 Skills Capital funding.
- 4.8 The GMCA issued a Deed of Variation on the 3 October 2018 to amend the longstop date, to 31 March 2019, under the original grant agreement.
- 4.9 The Council has now claimed the full £4,000,000 towards the construction costs.
- 4.10 The Council continues to work with the GMCA and monitor the GM Skills Capital Funding available to local areas to ascertain availability and future processes for accessing additional resources beyond the £4,000,000.

#### 5. RISK ASSESSMENT

5.1 The primary high-level risks, impacts and mitigation to the project are set out in the table below:

Risk	Impact	Status			
Financial	Inability to complete the	The costs remain within the approved			
1 manda	project within the approved	funding envelope. Awaiting final			
	funding envelope.	account.			
		ONGOING			
Programme	Delay to construction	Project delivered in line with the			
	programme.	revised and approved programme			
		following the liquidation of Carillion.			
		COMPLETE			
Community and	Reputational damage with	Communication has been managed			

Stakeholder	the local community and stakeholders.	corporately to ensure timely and consistent news has been shared widely using a variety of communication methods.  COMPLETE
Economic	Non-realisation of the anticipated economic benefits from the project.	The benefits of the project will be realised and set out in a future report once a full evaluation of the project has been undertaken.  ONGOING
Education	Major disruption to Tameside College's operations for the 2018 / 2019 academic year.	The College started to deliver their curriculum, from Tameside One, on the 25 March 2019 as planned.  COMPLETE

#### 6. CONCLUSION

- 6.1 The liquidation of Carillion on the 15 January 2018 has had a negative impact on the Vision Tameside Phase 2 costs and programme.
- 6.2 However the Vision Tameside Phase 2 project was successfully completed in line with the original vision and revised budget and programme on the 15 February 2019.
- 6.3 The development is expected to bring additional footfall and vitality into Ashton Town Centre. Early measurable benefits already include an increase in the number of residents using the new relocated central library. The library has welcomed over 1000 customers every working day since opening. This is an increase of 45% against previous year's figures and includes 25 new members per day.
- 6.4 The programme has brought state of the art college facilities into Ashton Town Centre and has increased the number of learners staying in Tameside.
- 6.5 It is the Council's intention to revisit the strategic business case, in 12 months' time, in order to review the economic impact and benefits of the Vision Tameside Phase 2 project.
- 6.6 Works are underway to complete the public realm around the new developments. A more detailed report will be presented at a future meeting.

#### 7. RECOMMENDATIONS

7.1 As set out at the front of the report.



## Agenda Item 6

Report to: STRATEGIC PLANNING AND CAPITAL MONITORING

**PANEL** 

**Date:** 8 July 2019

**Executive Member/Reporting Officer:** 

Councillor Oliver Ryan – Executive Member (Finance and Economic Growth)

Economic Growth)

Kathy Roe - Director of Finance

Subject: CAPITAL OUTTURN 2018/19

**Report Summary:** This report summarises the 2018/19 capital expenditure monitoring position at 31 March 2019, based on information

provided by project managers.

The report shows actual capital investment in 2018/19 of £51.545m at March 2019. This is significantly less than the original budgeted capital investment for 2018/19, and is in part due to project delays that are being experienced following the temporary pause to the Capital Programme. Further details on reasons for slippage are set out in the body of the report.

**Recommendations:** Members are asked to approve the following:

(i) The reprofiling of £5.810m of capital budgets as set out in **Appendix 3** to reflect up to date investment profiles.

(ii) The changes to the Capital Programme as set out in **Appendix 1.** 

(iii) The updated Prudential Indicator position set out in **Appendix 5.** 

Members are asked to note:

(i) The current capital budget monitoring position.

(ii) The resources currently available to fund the Capital Programme.

(iii) The updated capital receipts position.

The timescales for review of the Council's three year capital programme.

The Capital Programme ensures investment in the Council's

infrastructure is in line with the Corporate Plan.

**Policy Implications:** In line with Council Policies.

**Financial Implications:** These are the subject of the report. In summary:

(Authorised by the statutory Section 151 Officer & Chief Finance Officer)

**Corporate Plan:** 

 The forecast outturn for 2018/19 is £51.545m compared to the 2018/19 revised budget of £57.444m

 Re-profiling of £5.810m into future year(s) to match expected spending profile has been requested.

Demand for capital resources exceeds availability and it is essential that those leading projects ensure that the management of each scheme is able to deliver them on plan and within the allocated budget.

Close monitoring of capital expenditure on each scheme and the resources available to fund capital expenditure is essential and is an integral part of the financial planning process. The temporary pause to the Capital Programme, as a result of significant cost pressures and the liquidation of Carillion has resulted in significant delays to a number of projects, resulting in slippage in the programme. There is very limited contingency funding set aside for capital schemes, and any significant variation in capital expenditure and resources, particularly the delivery of capital receipts, will have implications for future revenue budgets or the viability of future capital schemes. The realisation of capital receipts is a key factor driving the affordability of the earmarked capital programme.

**Legal Implications:** 

(Authorised by the Borough Solicitor)

The Council cannot invest in capital projects without the necessary funding as it has to deliver a balanced budget. The reduction in capital receipts has been impacted by the reduction in land sales as an estates and disposal strategy is developed.

Risk Management:

Failure to properly manage and monitoring the Council's Capital Investment Programme could lead to service failure, financial loss and a loss of public confidence.

**Access to Information:** 

The background papers relating to this report can be inspected by contacting Heather Green by:

**Telephone: 0161 342 2929** 

e-mail: heather.green@tameside.gov.uk

#### 1. INTRODUCTION

- 1.1 This is the final capital monitoring report for 2018/19, summarising the outturn position on capital expenditure at 31 March 2019. The detail of this monitoring report is focused on the budget and actual outturn expenditure for fully approved projects in the 2018/19 financial year.
- 1.2 Additional schemes will be added to future detailed monitoring reports once fully approved by Executive Cabinet.

#### 2. CHANGES SINCE THE LAST REPORT

- 2.1 There have been changes to the 2018/19 Capital Programme since the period 9 monitoring report. These are largely due to the re-profiling of £9.308m into 2019/20 approved in period 9. A full breakdown of the changes can be found in **Appendix 1** of this report.
- 2.2 A Capital Programme Review was presented at Executive Cabinet on 25 July 2018 which outlined how the proposed programme, along with additional emerging pressures, needed to be reprioritised in line with current available resources. A reprioritisation exercise has been completed in order to determine which schemes that have been earmarked but not fully approved should proceed, and which should be temporarily placed on hold.
- 2.3 On 26 March 2019, Executive Cabinet approved the prioritisation of the capital programme. Appendix 1 of this report summarises the number and total value of approved and earmarked schemes based on the current capital programme. **Appendix 2** shows the current shortfall the Council of £19.9m faces with the available resources based on the current approved capital programme.
- 2.4 In March 2019 the Tameside One building was completed. This is the main construction of the Vision Tameside project. There continues to be evaluation and scrutiny to ensure that any defects are remedied. Payments are made on an open book cost plus arrangement and are being independently verified to confirm they are comparable within the market. Costs have been maintained within the approved funding envelope.

#### 3. SUMMARY

- 3.1 The service areas have spent £51.545m on capital investment in 2018/19, which is £5.899m less than the current capital budget for the year. This slippage is spread across a number of areas, and is in part due project delays now being experienced as a result of the temporary pause on the capital programme and the liquidation of Carillion who, through the Local Enterprise Partnership (LEP) were delivering or managing a number of key projects.
- 3.2 It is proposed that the capital investment programme is re-profiled to reflect current information. Proposed re-profiling of £5.810m into the next financial year is identified in within the individual service area tables in Appendix 3. Approved re-profiling at Quarter 1 was £16.753m, £10.796m at Quarter 2 and £9.308m at Quarter 3.
- 3.3 Once re-profiling has been taken into account, capital investment is forecast to be £0.089m less than the capital budget for this year.
- 3.4 Section 4 of this report summarises the key messages from the capital outturn position. There are no significant variances where project spend is expected to significantly exceed budgeted resources, although there are some minor variations across a number of schemes. A number of variations have arisen where projected outturn is less than budget due to

slippage in the delivery of the capital programme, resulting in a number of requests for reprofiling into the 2019/20 financial year.

3.5 Table 1 below provides a high level summary of capital expenditure by service area.

**Table 1: Capital Outturn Statement 2018/19** 

CAPITAL OUTTURN STATEMENT	2018/19			
	2018/19 Budget	Outturn	Outturn Variation	Re-profiling requested
	£000	£000	£000	£000
Growth				
Vision Tameside	17,696	15,434	2,262	(2,262)
Investment & Development	2,634	2,112	522	(509)
Estates	624	0	624	(624)
Operations and Neighbourhoods				
Engineers	11,412	10,369	1,043	(1,120)
Environmental Services	431	286	145	(144)
Transport (Fleet)	362	247	115	0
Corporate Landlord	227	341	(114)	122
Stronger Communities	35	4	31	(27)
Children's				
Education	4,768	4,170	598	(598)
Children	50	47	3	0
Finance & IT				
Finance	11,300	11,278	22	0
Digital Tameside	3,345	2,818	527	(527)
	3,3 .3	_,0:0	<b>5</b>	,
Population Health			(0-	07
Active Tameside	4,350	4,417	(67)	67
Adults				
Adults	200	22	178	(178)
	200			, -,
Governance	40		40	(10)
Exchequer	10	0	10	(5,810)
Total	57,444	51,545	5,899	(3,610)

3.6 Table 2 below shows the current resources funding the 2018/19 approved projects.

Table 2: Funding statement for 2018/19 approved projects

Resources	£000
Grants & Contributions	13,923
Revenue Contributions	56
Corporate:	
-Prudential Borrowing	4,712
-Reserves	38,753
-Receipts	0
Total	57,444

- 3.7 The resourcing structure is final and this has been approved by the Director of Finance. We make the best use of resources available at the end of the financial year as part of the year end financing decisions.
- 3.8 A breakdown of resources by service area is included in **Appendix 2**.

#### 4. CAPITAL OUTTURN 2018/19

4.1 This section of the report provides an update of capital expenditure in 2018/19, along with details of significant schemes and schemes with significant variations. A detailed breakdown of all schemes within each service area is included in **Appendix 3** of this report.

#### Growth

4.2 The table below outlines the 2018/19 outturn investment for Growth. A detailed breakdown of all schemes within Growth, including prior year spend on significant projects, future budgets and re-profiling is set out in **Appendix 3.** 

**Table 4: Detail of Growth Capital Investment Programme** 

Capital Scheme	2018/19 Budget £000	2018/19 Outturn £000	2018/19 Outturn Variation £000
Vision Tameside Capital Programme			
Vision Tameside	17,328	14,980	2,348
Vision Tameside Public Realm	210	454	(244)
Document Scanning	158	0	158
Total	17,696	15,434	2,262
Investment and Development Capital Prog	ramme		
Disabled Facilities Grant	1,923	1,875	48
Other Schemes individually below £1m	711	237	474
Total	2,634	2,112	522
Estates			
Other Schemes individually below £1m	624	0	624
Total	624	0	624
Grand Total – Growth	20,954	17,546	3,408

4.3 The most significant capital project within the Growth directorate is Vision Tameside. This project is £2.262m less than budgeted resource in 2018/19. This is due to delays in the construction of Tameside One, which has resulted spending less than budget in this financial year. Expenditure will be incurred in 2019/20 as the project comes to a conclusion including retentions, and relocation costs for buildings such as Ashton Old Library. Expenditure on Vision Tameside Public Realm has been incurred in excess of budget in 2018/19 due to work commencing on the Public Realm earlier than anticipated. Regular detailed reports on progress with the Vision Tameside project are considered by the Strategic Planning and Capital Monitoring Panel.

- 4.4 Outturn on Disabled Facilities Grant is £0.048m less than budgeted resource. Referrals for assistance for mandatory Disabled Facilities Grant continue to be received; however, there are still people who are unable to meet the criteria but will continue to deteriorate if their need is not addressed. Reprofiling of £0.700m Disabled Facilities Grants was approved at period 9 and further re-profiling of £0.048m into 2019/20 has also been requested.
- 4.5 Re-profiling of budget has been requested for each of the projected outturn variations identified in table 4 above. Further detail on all the schemes within Growth, including prior year spend, future budgets and re-profiling is set out in **Appendix 3**.

#### **Operations and Neighbourhoods**

4.6 Table 5 outlines the 2018/19 outturn investment for Operations and Neighbourhoods. A detailed breakdown of all schemes within Operations and Neighbourhoods, including prior year spend on significant projects, future budgets and re-profiling is set out in **Appendix 3.** 

**Table 5: Detail of Operations and Neighbourhoods Capital Investment Programme** 

Capital Scheme	2018/19 Budget £000	2018/19 Outturn £000	2018/19 Outturn Variation £000
Engineers Capital Programme			
Roads	7,066	7,047	19
Street Lighting	544	625	(81)
Retaining Walls	335	85	250
Other Schemes individually below £1m	3,467	2,612	855
Total	11,412	10,369	1,043
Environmental Services Capital Programm	ne		
Other Schemes individually below £1m	431	286	145
Total	431	286	145
Transport Capital Programme			
Other Schemes individually below £1m	362	247	115
Total	362	247	115
Corporate Landlord Capital Programme			
Other Schemes individually below £1m	227	341	(114)
Total	227	341	(114)
Stronger Communities Capital Programm	e		
Other Schemes individually below £1m	35	4	31
Total	35	4	31
Grand Total – Ops and Neighbourhoods	12,467	11,247	1,220

4.7 The most significant element of the Operations and Neighbourhoods Capital Investment Programme is the Engineers department. Expenditure is £1.043m less than budgeted resource. This variation has arisen due to road work being impacted by restricted contractor numbers and a limit to the number of roads that can be restricted at any one time. There have been delays on the retaining walls project due to land negotiations, new procurement

- systems and a lack of immediate resources to commence by the contractor. Work is expected to be completed by June 2019.
- 4.8 Re-profiling of budget of £1.120m into 2019/20 has been requested. Regular detailed reports on progress with the Engineers Capital Programme are considered by the Strategic Planning and Capital Monitoring Panel.
- 4.9 The variance on the transport capital programme has arisen due to vehicles originally requested no longer being available which resulted in costs being lower than expected in 2018/19. Other variations in the Environmental Services capital programme relate to schemes being under budget and minor slippage over a number of schemes. Re-profiling of £0.144m of budget into 2019/20 has been requested.
- 4.10 Further detail on all the schemes within Operations and Neighbourhoods, including prior year spend on significant projects, future budgets and re-profiling is set out in **Appendix 3.**

#### Children's Services

4.11 Table 6 outlines the 2018/19 outturn investment for Children's Services. A detailed breakdown of all schemes within Children's services, including prior year spend on significant projects, future budgets and re-profiling is set out in **Appendix 3.** 

Table 6: Detail of Children's Services Capital Investment Programme

Capital Scheme	2018/19 Budget £000	2018/19 Outturn £000	2018/19 Outturn Variation £000
Education Capital Programme			
Other Schemes individually below £1m And unallocated funding	4,768	4,170	598
Total	4,768	4,170	598
Children			
Other Schemes individually below £1m	50	47	3
Total	50	47	3
Grand Total - Children	4,818	4,217	601

4.12 Regular detailed reports on progress with the Education Capital Programme are considered on the Strategic Planning and Capital Monitoring Panel agenda. The Education Capital Programme is £0.598m less than budgeted resources. This is due to a combination of delay on a number of schemes and some unallocated funding. Re-profiling of £0.598m of budget into 2019/20 has been requested.

#### Finance and IT

4.13 Table 7 outlines the 2018/19 outturn investment for Finance and IT. A detailed breakdown of all schemes within Finance and IT, including prior year spend on significant projects, future budgets and re-profiling is set out in **Appendix 3.** 

**Table 7: Detail of Finance & IT Capital Investment Programme** 

Capital Scheme	2018/19 Budget £000	2018/19 Outturn £000	2018/19 Outturn Variation £000
Digital Tameside Capital Programme			
DCMS Fibre	2,058	1,938	120
Schemes individually below £1m	1,287	880	407
Total	3,345	2,818	527
Finance			
Strategic Investment In Manchester Airport	11,300	11,278	22
Total	11,300	11,278	22
Grand Total – Finance and IT	14,645	14,096	549

4.14 A detailed breakdown of all schemes within Finance and IT, including prior year spend on significant projects, future budgets and re-profiling is set out in **Appendix 3.** 

#### **Population Health**

4.15 Table 8, below, outlines the 2018/19 outturn investment for Population Health. A detailed breakdown of all schemes within Population Health, including prior year spend, future budgets and re-profiling is set out in **Appendix 3.** 

**Table 8: Detail of Population Health Capital Investment Programme** 

Capital Scheme	2018/19 Budget £000	2018/19 Outturn £000	2018/19 Outturn Variation £000	
Active Tameside Capital Programme				
New Denton Facility	4,310	4,399	(89)	
Extension to Hyde Leisure Pool	40	18	22	
Wave Machine at Hyde Leisure	0	0	0	
Total	4,350	4,417	(67)	

- 4.16 Regular detailed reports on progress with the Active Tameside Capital Programme are considered by the Strategic Planning and Capital Monitoring Panel.
- 4.17 A detailed breakdown of Active Tameside programme, including prior year spend, future budgets and re-profiling is set out in **Appendix 3.**

#### Adults

4.18 A breakdown of the Adults Capital Programme is provided in **Appendix 3.** Re-profiling of £0.178m of budget into 2019/20 has been requested. A detailed breakdown including prior year spend, future budgets and re-profiling is set out in **Appendix 3.** 

#### Governance

4.19 A breakdown of the Exchequer Capital Programme is provided in Appendix 3.

#### 5. CAPITAL RECEIPTS

- 5.1 With the exception of capital receipts earmarked as specific scheme funding, all other capital receipts are held in the Capital Receipts Reserve and utilised as funding for the Council's corporately funded capital expenditure, together with any other available resources identified in the medium term financial plan. A total of £0.599 of Capital Receipts was received in 2018/19, compared to an original forecast of £1m.
- 5.2 As per section 2.2 of this report, a reprioritisation exercise is currently underway to asses which earmarked schemes can be progressed. There is a current funding gap of £19.9m, if all capital aspirations were to be progressed, and this gap will increase further if anticipated receipts are not achieved.
- 5.3 Further information on capital receipts can be found in **Appendix 4.**

#### 6. PRUDENTIAL INDICATORS

- 6.1 The CIPFA Prudential Code for Finance in Local Authorities was introduced as a result of the Local Government Act (2003) and was effective from 1 April 2004. The Code sets out indicators that must be monitored to demonstrate that the objectives of the Code are being fulfilled.
- 6.2 The initial Prudential Indicators for 2018/19 and the following two years were agreed by the Council in February 2018. The Capital Expenditure indicator has been updated to reflect the latest position.
- 6.3 The latest Prudential Indicators are shown in **Appendix 5**.



## Contents Page

- Appendix 1- Programme Changes and Summary (Slide 2-4)
- Appendix 2 Financing- Approved Schemes (Slide 5)
- Appendix 2- Financing Prioritisation Shortfall (Slide 6)
- Appendix 3- Service Area Detail (Slide 7-22)
- Appendix 4- Receipts (Slide 23)
- Appendix 5- Prudential Indicators (Slide 24-25)

# Appendix 1 - Programme Changes and Summary

Changes to the Capital Programme	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000
Period 9 Approved Capital Programme	66,290	38,849	2,486	107,625
Period 9 Re-Profiling to 19/20	(9,308)	9,308		
Changes per Executive Cabinet 23 January 2019				
- Flood Prevention and Repairs (Approval of Earmarked Scheme)	190	305	150	645
Changes per Executive Cabinet 13 February 2019				
- Removal of Disabled Facilities Grant Budget	(500)			(500)
- Disabled Facilities Grant (Additional Budget)	259			259
Changes per Executive Cabinet 11 March 2019				
- Statutory Compliance (Additional Budget)	60			60
- Highway Tree Planting (New Scheme)	34			34
- Greenspace Infrastructure (New Scheme)	57			57
- Education Changes	(23)	26		3
Other Changes				
- Vision Tameside Budget Moved to Revenue	(95)			(95)
- Vision Tameside (Additional External Contribution)	318			318
- Engineers (Additional External Contribution)	56			56
- Education (Additional Internal Contribution)	54			54
- Education (Additional Revenue Contribution)	52			52
Period 12 Fully Approved Capital Programme	57,444	48,488	2,636	108,568

2018/19 Budget

57,444

57,444

2019/20 Budget

48,488

44,393

92,881

2020/21 Budget

2,636

6,000

8,636

**Total Budget** 

108,568

50,393

158,961

**Number of Schemes** 

158

21

179

Status

Total

Approved

Earmarked

## Programme Changes and Summary

TOTAL APPROVED AND EARM	ARKED CAPIT	AL PROGRAMME	E- MARCH 2019				
	2018/19 Outturn	2018/19 Budget (Approved)	2018/19 Budget (Earmarked)	2019/20 Budget (Approved)	2019/20 Budget (Earmarked)	2020/21 Budget (Approved)	2020/21 Budget (Earmarked)
	£000	£000	£000	£000	£000	£000	£000
Growth							
Vision Tameside	15,434	17,696	0	4,942	0	0	0
Investment & Development	2,112	2,634	10,000	6,051	0	275	0
Estates	0	624	1,400	92	0	0	0
Operations and Neighbourhoods							
Engineering Services	10,369	11,412	250	5,950	6,000	2,150	6,000
Environmental Services	286	431	1,200	3,605	100	0	0
Trans	247	362	0	260	0	0	0
Corporate Landlord	341	227	5,843	78	2,250	0	0
Stronger Communities	4	35	200	0	0	0	0
Children's							
Education	4,170	4,768	0	10,626	0	211	0
Children	47	50	950	0	0	0	0
Finance & IT							
Finance	11,278	11,300	500	0	0	0	0
Digital Tameside	2,818	3,345	3,000	1,382	0	0	0
Population Health							
Active Tameside	4,417	4,350	0	15,097	0	0	0
Adults							
Adults	22	200	11,450	405	1,250	0	0
Governance							
Exchequer	0	10	0	0	0		0
Total	51,545	57,444	34,793	48,488	9,600	2,636	<sup>3</sup> 6,000

## Programme Changes and Summary- After Re-profiling

TOTAL APPROVED AND EARM	ARKED CAPITA	AL PROGRAMME	E- MARCH 2019				
	2018/19 Outturn	2018/19 Budget (Approved)	2018/19 Budget (Earmarked)	2019/20 Budget (Approved)	(Earmarked)	2020/21 Budget (Approved)	2020/21 Budget (Earmarked)
	£000	£000	£000	£000	£000	£000	£000
Growth							
Vision Tameside	15,434	15,434	0	7,204	0	0	0
Investment & Development	2,112	2,125	0	6,560	10,000	275	0
Estates	0	0	0	716	1,400	0	0
Operations and Neighbourhoods							
Engine ring Services	10,369	10,292	0	7,070	6,250	2,150	6,000
Environmental Services	286	287	0	3,749	1,300	0	0
Transport	247	362	0	260	0	0	0
Corporate Landlord	341	349	0	(44)	8,093	0	0
Stronger Communities	4	8	0	27	200	0	0
Children's							
Education	4,170	4,170	0	11,910	0	211	0
Children	47	50	0	0	950	0	0
Finance & IT							
Finance	11,278	11,300	0	0	500	0	0
Digital Tameside	2,818	2,818	0	1,909	3,000	0	0
Population Health							
Active Tameside  Adults	4,417	4,417	0	15,030	0	0	0
Adults	22	22	0	583	12,700	0	0
Governance							
Exchequer	0	0	0	10	0	0	0
Total	51,545	51,634	0	54,984	44,393	2,636	4 6,000

## Appendix 2 – Financing (Approved Schemes)

		_				
Service Area	Grants and Contributions	Revenue Contributions	Prudential Borrowing	Reserves	Receipts	Total
	Contributions	Sontributions	Borrowing	110001100	rtoocipto	Total
Growth					-	
Vision Tameside	1,811	-	-	20,827	-	22,638
Investment and Development	4,367	-	-	4,593	-	8,960
Estates	-	-	-	716	-	716
Operations and Neighbourhoods						-
Engineers	6,266	-	-	13,246	-	19,512
Environmental Services	585	-	-	3,451	-	4,036
Transpert	-	-	362	260	-	622
Corpoed te Landlord	-	-	-	305	-	305
Stronger Communities	-	4	-	31	-	35
Children						-
Education	15,553	52	-	-	-	15,605
Children	-	-	-	50	-	50
Finance						-
Finance	-	-	-	11,300	-	11,300
Digital Tameside	2,095	-	-	2,632	-	4,727
Population Health						-
Active Tameside	2,550		16,617	280	_	19,447
Adults	2,330	-	10,017	200	-	19,447
	4			450		-
Adults	455	<del>-</del>	-	150	-	605
Governance						-
Exchequer	<u>-</u>	-	-	10	-	5 10
Total	33,682	56	16,979	57,851	-	108,568

## Appendix 2 – Financing

P12	
	£000
Corporate	108,244
RCCO	56
Borrowing	16,979
Contribution	2,237
Grant	31,388
S106	57
Budgeted Financing	158,961
Available Corporate Funding	
Capi <b>tal</b> Reserve	39,952
Plus dditional Reserve Funding for Airport	11,300
Tota Na eserves	51,252
Forecast Receipts	37,000
Total Available Corporate Funding	88,252
Total Approved Schemes requiring Corporate Funding	57,851
Surplus after Financing Approved Schemes	30,401
Earmarked Schemes requiring Corporate Funding	50,393
Shortfall of Funding Available to Finance Earmarked Schemes	(19,992)

As illustrated in the above table, there is currently a shortfall of £19.9m. A prioritisation exercise has been completed in order to determine which earmarked schemes can be progressed.

# Appendix 3 - Service Area Detail Growth

Vision Tameside Capital Progran	sion Tameside Capital Programme									Re-profiled Budgets		
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Outturn £000	2018/19 Outturn Variation £000	Re- profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000		
Vision Tameside	39,702	17,328	0	0	14,980	2,348	(2,348)	14,980	2,348	0		
Vision Tameside Public Realm		210	4,942	0	454	(244)	244	454	4,698	0		
Document Scanning		158	0	0	0	158	(158)	0	158	0		
Total	39,702	17,696	4,942	0	15,434	2,262	(2,262)	15,434	7,204	0		

#### Reprofiling Requested:

#### Vision Tameside- (£2.348m)

Delays in the construction of Tameside One have resulted in spend less than budget in this financial year. Expenditure will be incurred in 2019/20 as the project comes to a conclusion including retentions, relocation costs for buildings such as Ashton Old Library.

#### Vision Tameside Public Realm- £0.244m

Expenditure has been incurred in excess of budget due to work commencing on the Public Realm earlier than anticipated.

#### **Document Scanning- (£0.158m)**

Expenditure has not been incurred against document scanning and will be reviewed in 2019/20.

## Growth

Investment and Development C	apital Progra	amme						Re-profile	e-profiled Budgets		
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Outturn £000	2018/19 Outturn Variation £000	Re- profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000	
Disabled Facilities Grant		1,923	1,460	0	1,875	48	(48)	1,875	1,508	0	
Godley Garden Village		259	0	0	0	259	(259)	0	259	0	
Godley Hill Development and Access Road		100	10	0	0	100	(100)	0	110	0	
Ashton Town Hall		97	0	0	58	39	(39)	58	39	0	
St Petersfield		84	0	0	76	8	(8)	76	8	0	
Ashto Town Centre and Civic Square		50	1,467	0	13	37	(37)	13	1,504	0	
Ashto Hold Baths Annex		45	2,436	275	44	1	1	46	2,435	275	
Hattersley Station Passenger Facilities		26	678	0	28	(2)	2	28	676	0	
Longlands Mill		21	0	0	0	21	(21)	0	21	0	
Ashton Old Baths	4,032	17	0	0	18	(1)	0	17	0	0	
Hyde Town Centre		12	0	0	0	12	0	12	0	0	
Total	4,032	2,634	6,051	275	2,112	522	(509)	2,125	6,560	275	

#### **Reprofiling Requested:**

#### Godley Garden Village & Godley Hill Development- (£0.359m)

The funding was not spent in 18-19 as the Council was waiting for the outcome of a £10m Grant Funding application to Homes England that will provide the necessary infrastructure required to open up the site. The Grant has now been confirmed and this funding will now contribute to the procurement of the project team that will advance the pursuit of the planning application and consent in 19/20.

## Growth

Estates Capital Programme	Estates Capital Programme									Re-profiled Budgets		
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Outturn £000	2018/19 Outturn Variation £000	Re- profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000		
Opportunity Purchase Fund		500	0	0	0	500	(500)	0	500	0		
Mottram Showground (OPF)		114	0	0	0	114	(114)	0	114	0		
Review of Playing Field Provision		10	92	0	0	10	(10)	0	102	0		
Total		624	92	0	0	624	(624)	0	716	0		

## ປ ຜ Repr**o**filing Requested:

#### Opportunity Purchase Fund- (£0.500m)

The Opportunity Purchase Fund is currently under review and its future use will be informed by the development of the Asset Management Plan and Economic Development Strategy.

#### Mottram Showground (OPF)- (£0.114m)

The Mottram show trustees have experienced more problems than anticipated with regard to ground conditions, they have requested an extension to allow sufficient time to complete their relocation works so costs would now not be incurred until 19/20.

# Operations & Neighbourhoods

Engineers Capital Programme								Re-profile	d Budgets	
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Outturn £000	2018/19 Outturn Variation £000	Re- profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000
Roads- Borough Wide		1,447	65	0	1,505	(58)	58	1,505	7	0
Principal Roads- Ashton		1,029	310	0	894	135	(135)	894	445	0
Bridges & Structures		936	40	0	893	43	(43)	893	83	0
Principal Roads- Dukinfield		875	24	0	802	73	(73)	802	97	0
Car Paking		874	0	0	920	(46)	0	874	0	0
Principal Roads- Droylsden		750	116	0	629	121	(121)	629	237	0
Principal Roads- Hyde		700	83	0	795	(95)	95	795	(12)	0
Principal Roads- Denton		640	125	0	726	(86)	70	710	55	0
Principal Roads- Stalybridge		600	396	0	570	30	(30)	570	426	0
Street Lighting		544	1,859	2,000	625	(81)	81	625	1,778	2,000
Principal Roads- Longendale		350	239	0	383	(33)	33	383	206	0
Principal Roads- Audenshaw		350	205	0	334	16	(16)	334	221	0
Retaining Walls		335	0	0	85	250	(250)	85	250	0
Principal Roads- Mossley		325	168	0	409	(84)	84	409	84	0
Other Schemes		1,657	2,320	150	799	858	, ,		3,193	150
Total		11,412	5,950	2,150	10,369	1,043	(1,120)	10,292	7,070	2,150

## Engineers- Reprofiling Requested

#### **Reprofiling Requested:**

#### Retaining Walls- (£0.250m)

This scheme was delayed due to land negotiations, new procurement systems and a lack of immediate resources to commence by the contractor. The work started 4th March and is anticipated to be completed by June 2019.

#### Flood Prevention & Repairs- (£0.190m)

Localised access and safety works have just taken place. Preparations for detailed site investigation and design are complete and it been passed to design consultants. This package of works is now likely to conclude in late spring 2019. Once this is received and assessed, preparation for full site works can commence.

#### Principal Roads Ashton- (£0.135m)

This schemes was delayed due to contractor availability and weather (overnight temperature concerns) for night working to reduce traffic congestion. For example Manchester Road, Ashton, now commenced (Monday 8 Apr 2019) and to concluded by April 2019.

#### Principal Roads Droylsden- (£0.121m)

The work was delayed due to number of schemes outstanding e.g. Edge Lane footway reconstruction remains outstanding and will be completed in 2019 - due to programming conflicts with other works and contractor availability. Also The Crescent carriageway works were unable to be undertaken because of to access difficulties - works now programmed in 2019 using different machinery / vehicles.

# Operations & Neighbourhoods

Environmental Services Capital	Programme							Re-profiled Budgets		
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Outturn £000	2018/19 Outturn Variation £000	Re- profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000
Cemetery Boundary Walls		100	160	0	53	47	(47)	53	207	0
Fairlea, Denton and Greenside Lane, Droylsden		66	584	0	70	(4)	4	70	580	0
Infrastructure Improvements		60	0	0	52	8	(8)	52	8	0
Greenspace Infrastructure 2019		57	0	0	21	36	(36)	21	36	0
Highway Tree Planting 2019		34	0	0	9	25	(25)	9	25	0
Riding rack & Footpath		30	0	0	31	(1)	0	30	0	0
Retrofit (Basic Measures)		21	294	0	6	15	(15)	6	309	0
Minor Schemes (Under £10K)		63	2,567	0	44	19	(17)	46	2,584	0
Total		431	3,605	0	286	145	(144)	287	3,749	0

## Operations & Neighbourhoods

Transport Capital Programme	ansport Capital Programme									
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Outturn £000	2018/19 Outturn Variation £000	Re- profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000
Procurement of 58 Fleet Vehicles		362	0	0	247	115	0	362	0	0
Transport Services- Fleet Replacement		0	260	0	0	0	0	0	260	0
Total		362	260	0	247	115	0	362	260	0

Procesement of 58 Fleet Vehicles – Projected Variation (£0.115m)

The vehicles originally requested were no longer available, therefore a change to the specification was required which in turn resulted in costs being lower than expected.

# Operations & Neighbourhoods

Corporate Landlord Capital Prog	gramme							Re-profiled Budgets		
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Outturn £000	2018/19 Outturn Variation £000	Re- profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000
Statutory Compliance		219	0	0	341	(122)	122	341	(122)	0
Dukinfield Crematoria Clock Tower		8	0	0	0	8	0	8	0	0
Building Fabric Works		0	78	0	0	0	0	0	78	0
Total ¬		227	78	0	341	(114)	122	349	(44)	0

Reprofiling Requested:

State ory Compliance- £0.112m

Statutory compliance works are completed when required, to ensure the councils buildings provide a safe and effective physical environment for staff and services to operate from. Approval to draw on earmarked resources for capital spend is then requested from Capital Panel. The amount showing as overspent within 18/19 is works completed since the last report, these costs will be presented to Capital Panel in July 2019.

Stronger Communities Capital	tronger Communities Capital Programme										
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Outturn £000	2018/19 Outturn Variation £000	Re- profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000	
Libraries In The 21st Century		31	0	0	4	27	(27)	4	27	0	
Street Art In The Community		4	0	0	0	4	. 0	4	0	0	
Total		35	0	0	4	. 31	(27)	8	27	0	

# Children

Education Capital Programme	ıcation Capital Programme										
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Outturn £000	2018/19 Outturn Variation £000	Re- profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000	
Unallocated Funding Streams		0	2,082	211	0	0	0	0	2,082	211	
Mossley Hollins High		750	331	0	720	30	(30)	720	361	0	
Aldwyn Primary School		558	2,228	0	142	416	(416)	142	2,644	0	
Hyde Community College		500	1,246	0	546	(46)	46	546	1,200	0	
St Annus St		500	60	0	520	(20)	20	520	40	0	
Alder munity High School		450	1,959	0	721	(271)	271	721	1,688	0	
Russed Scott Primary		385	0	0	65	320	(320)	65	320	0	
Devolved Schools Capital		373	686	0	466	(93)	93	466	593	0	
St Thomas Moore RC College		200	0	0	200	0	0	200	0	0	
Stock Condition Survey		100	0	0	0	100	(100)	0	100	0	
Minor Schemes (Under £100K)		952	2,720	0	790	162	(162)	790	2,882	0	
Total		4,768	10,626	211	4,170	598	(598)	4,170	11,910	211	

### Children-Reprofiling Requested

#### **Reprofiling Requested:**

#### Aldwyn Primary School- (£0.416m)

The classroom extension scheme has been delayed because of protracted legal and contractual issues between the Council, LEP and Robertson. It is expected that the works will be completed imminently.

#### Alder High School- £0.271m

The 4-classroom extension scheme has been delayed because of procurement problems, the ability of tenderers to meet our financial tests and protracted legal and contractual issues between the Council and the SPV who own the building.

#### Russell Scott- (£0.320m)

Expenditure in year is lower than originally forecast due to delays in the completion of this scheme. Works are anticipated to be concluded in 2019/20.

#### Stock Condition Survey- (£0.100m)

Delagred awaiting price and change order from the LEP. It is anticipated that the surveys will be carried out over Summer 2019.

#### Holden Clough Primary- (£0.073m)

Operional reasons meant the scheme needed to be carried out when the school was closed for a two week period. The Easter holidays are the first opportunity to carry out these works and will take place then.

# Children

Children Capital Programme	Children Capital Programme									
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Outturn £000	2018/19 Outturn Variation £000	Re- profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000
320 Stockport Road Extension		50	0	0	47	3	0	50	0	0
Total		50	0	0	47	3	0	50	0	0

# Finance

Finance Capital Programme								Re-profile	d Budgets	
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Outturn £000	2018/19 Outturn Variation £000	Re- profiling to be approved £000	£010/19	2019/20 £000	2020/21 £000
Strategic Investment in Manchester Airport		11,300	0	C	11,278	22	. 0	11,300	0	0
Total	-	11,300	0	C	11,278	22	. 0	11,300	0	0

## Finance

Digital Tameside Capital Progra	mme							Re-profiled Budgets		
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Outturn £000	2018/19 Outturn Variation £000	Re- profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000
DCMS Fibre		2,058	0	0	1,938	120	(120)	1,938	120	0
ICT- Vision Tameside	249	805	410	0	537	268	(268)	537	678	0
Tameside Digital Infrastructure		179	100	0	149	30	(30)	149	130	0
TDI Co-op Shares		120	0	0	120	0	0	120	0	0
Tameside Data Centre		69	750	0	0	69	(69)	0	819	0
CCTV <b>T0</b> bre		57	90	0	50	7	(7)	50	97	0
Working Differently- IT Hardware & Soft@are		54	0	0	20	34	(34)	20	34	0
Digital∄y Design		3	32	0	4	(1)	1	4	31	0
Total	249	3,345	1,382	0	2,818	527	(527)	2,818	1,909	0

#### **Reprofiling Requested:**

#### DCMS Fibre- (£0.120m)

Tameside has been very successful in obtaining funding due to the speed of which works are carried out and claims are made. The unspent portion of the grant relates to work at Ashton Old Baths and cannot be completed until the new Data Centre is in place.

#### ICT Vision Tameside- (£0.268m)

This Scheme shows underspend because there is additional agreed work carried out by the LEP over the course of the build which has not yet been charged for. Further work remains on the infrastructure for the Building Management System, CCTV, the door access system, WiFi and the library. In addition, work may be required as the building becomes fully occupied for which a small amount of reserve has been maintained. Audio visual equipment and meeting room equipment is also still in the process of being deployed. Booking rooms and visitor management systems are in the process of being procured via STAR.

# Population Health

Active Tameside Capital Progran	ctive Tameside Capital Programme										
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Outturn £000	2018/19 Outturn Variation £000	Re- profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000	
New Denton Facility		4,310	11,769	0	4,399	(89)	89	4,399	11,680	0	
Extension to Hyde Leisure		40	3,268	0	18	22	(22)	18	3,290	0	
Wave Machine at Hyde Leisure		0	60	0	0	0	0	0	60	0	
Total		4,350	15,097	0	4,417	(67)	67	4,417	15,030	0	

# Adults

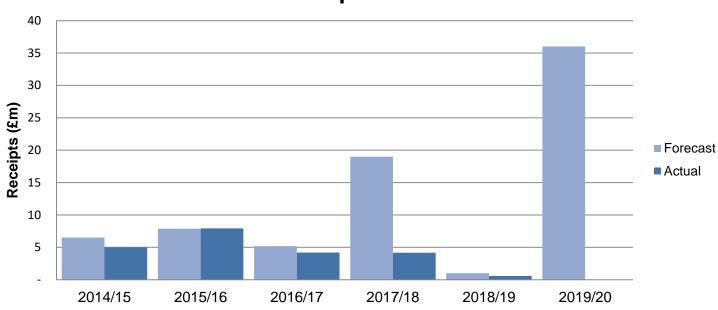
Adults Capital Programme	Adults Capital Programme									
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Outturn £000	2018/19 Outturn Variation £000	Re- profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000
4C Capital Grants Adults		150	0	0	O	150	(150)	0	150	0
Oxford Park Development		50	405	0	22	28	(28)	22	433	0
Total		200	405	0	22	178	(178)	22	583	0

# Governance

Exchequer Capital Programme	Exchequer Capital Programme									
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Outturn £000	Variation	Re- profiling to be approved £000	£000	2019/20 £000	2020/21 £000
Online Forms		10	0	0	0	10	(10)	0	10	0
Total		10	0	0	0	10	(10)	0	10	0

## Appendix 4 - Receipts

## Forecast and Actual Receipts from Fixed Asset Disposals



Officers are continuing with the disposal of development sites that have already been approved or agreed for development and sale, and which are mainly based around the legacy school sites following the Building Schools for the Future along with the sites identified for development by Matrix Homes. These development sites are anticipated to realise approximately £37m in capital receipts over the next 2-3 years.

A review of surplus non-operational Council assets is being undertaken to identify other sites for disposal. Disposals of any further sites are currently on hold pending the approval of the disposals policy.

Receipts achieved in year to 31st March are £0.599m.

### Appendix 5- Prudential Indicators

	Limit	Actual	Amount within limit
	£000s	£000s	£000s
Operational Boundary for External Debt	205,276	111,838	(93,438)
Authorised Limit for External Debt	225,276	111,838	(93,438)

- The Authorised Limit for External Debt sets the maximum level of external borrowing on a gross basis (i.e. excluding investments) for the Council.
- The operational boundary for External Debt comprises the Council's existing debt plus the most likely estimate of capital expenditure/financing for the year. It excludes any projections for cash flow movements. Unlike the authorised limit breaches of the operational boundary (due to cash flow movements) are allowed during the year as long as they are not sustained over a period of time.
- These limits include provision for borrowing in advance of the Council's requirement for future capital expenditure. This may be carried out if it is thought to be financially advantageous to the Council.

46	Limit	Actual	Amount within limit
	£000s	£000s	£000s
Upper Limit for fixed	191,071	17,186	(173,885)
Upper Limit for variable	63,690	(75,155)	(138,845)

- These limits are in respect of the Council's exposure to the effects of changes in interest rates.
- The limits reflect the net amounts of fixed/variable rate debt (i.e. fixed/variable loans less fixed/variable investments). These indicators allow the Council to manage the extent to which it is exposed to changes in interest rates.

- Limit Actual Amount within limit

  £000s £000s £000s

  Capital Financing Requirement 191,071 191,071 -
- The Capital Financing Requirement (CFR) measures the Council's underlining need to borrow for capital purpose, i.e. its borrowing requirement. The CFR is the amount of capital expenditure that has not yet been financed by capital receipts, capital grants or contributions from revenue.
- The CFR increases by the value of capital expenditure not immediately financed, (i.e. borrowing) and is reduced by the annual Minimum Revenue Provision for the repayment of debt.

### Prudential Indicators

	Limit	Actual	Amount within limit
	£000s	£000s	£000s
Capital expenditure	158,961	51,545	(107,416)

This is the estimate of the total capital expenditure to be incurred.

Gross borrowing and the capital financing requirement	CFR @ 31/12/18 + increase years 1,2,3	Gross borrowing	Amount within limit
	£000s	£000s	£000s
	191,071	111,998	(79,073)

To ensure that medium term debt will only be for capital purposes, the Council will ensure that the gross external borrowing does not, except in the short term, exceed the total of the capital financing requirement (CFR).

Maturity structure for borrowing 2018/19				
Fixedrate				
<b>Ouration</b>	Limit	Actual		
Under 12 months	0% to 15%	0.30%		
12 months and within 24 months	0% to 15%	0.31%		
24 months and within 5 years	0% to 30%	4.46%		
5 years and within 10 years	0% to 40%	3.18%		
10 years and above	50% to 100%	91.75%		

These limits set out the amount of fixed rate borrowing maturing in each period expressed as a percentage of total fixed rate borrowing. Future borrowing will normally be for periods in excess of 10 years, although if longer term interest rates become excessive, shorter term borrowing may be used. Given the low current long term interest rates, it is felt it is acceptable to have a long maturity debt profile.

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### Agenda Item 7

Report to: STRATEGIC PLANNING AND CAPITAL MONITORING PANEL

**Date:** 8 July 2019

Executive Member /

**Reporting Officer:** 

Councillor Oliver Ryan Executive Member (Finance & Economic

Growth)

Kathy Roe, Director of Finance

Subject: FINANCE AND IT CAPITAL PROGRAMME

**Report Summary:** This report provides a summary of progress to date in relation to

the delivery of the Council's capital investment programme in the

Finance and IT Directorate.

**Recommendations:** To note the report and the details of the status of the schemes in

the programme.

Corporate Plan: The Finance and IT Capital Programme ensures investment in the

Council's infrastructure is in line with the Corporate Plan.

**Policy Implications:** In line with Council Policies.

Financial Implications: (Authorised by the statutory Section 151 Officer)

The report provides an update on the approved planned capital expenditure for Finance and IT. All areas of spend are currently within budget.

The Finance investments in Manchester Airport are on track and in line with approved budgets, with both investments delivering revenue benefits to the Council which support the Medium Term Financial Plan.

The Digital Tameside Investment programme includes significant approved and anticipated grant funding from the Department of Digital, Culture, Media and Sport. This grant funding requires the Council to submit quarterly returns to the Department and to comply with the terms and conditions of grant, which is time limited. Failure to progress schemes and drawdown grant within the agreed timescales may result in a loss of available funding.

Legal Implications: (Authorised by the Borough Solicitor) None arising from the report itself. The legal implications of the elements of the programme are considered and addressed in the course of their approval and implementation.

Risk Management: Delays to the commissioning of the new data centre in Ashton Old

Baths could lead to alternative hosting arrangements for Council computer systems, which are currently located in Rochdale MBC's data centre, being required. This would potentially lead to significant disruption to computer systems and increased costs. To reduce the risk a detailed specification and costing for the new centre has already been developed, Electricity North West have confirmed that the new electricity sub-station for the centre will be complete within 12 weeks of ordering and Rochdale MBC have agreed to extend the current rental agreement until at least March

2020, with a 3 month notice period by either party to quit.

**Access to Information:** The report is to be considered in public.

#### **Background Information:**

The background papers relating to this report can be inspected by contacting:

Tim Rainey (Assistant Director – Digital Tameside)

Telephone: 0161 342 3299

e-mail: tim.rainey@tameside.gov.uk

Heather Green

Telephone: 0161 342 2929

e-mail: heather.green@tameside.gov.uk

#### 1. INTRODUCTION

1.1 The approved Finance and IT Capital Programme for 2018/19 included budgets of £11.3m for investment in Manchester Airport and £2.818m for Digital Tameside, which included grant funding for dark fibre investment and corporate funding for the Data Centre and other ICT investment. The approved budget for Digital Tameside in 2019/10 is currently £1.909m, with further grant funding anticipated as set out in the update below. In February 2019, Executive Cabinet also approved a further £5.6m investment in Manchester Airport which will be funded from prudential borrowing. This will be added to the Capital Programme for 2019/20.

#### 2. FINANCE CAPITAL SCHEMES

- 2.1 The 2018/19 capital budget of £11.3m for Manchester Airport investment was approved by Executive Cabinet in February 2018. The investment takes the form of a shareholder loan which was advanced in two tranches during 2018/19. Interest will be paid at a rate of 10% per annum, which will generate a revenue stream for the Council of approximately £1m (after allowing for the loss of interest earned on cash used to fund the investment) which will support the revenue budget. This income has been included in the Medium Term Financial Plan approved by Council in February 2019.
- 2.2 In February 2019, Executive Cabinet approved an equity investment of £5.6m in Manchester Airport which will be funded by prudential borrowing. The investment is expected to be drawdown in three tranches over the course of 2019/20 and 2020/21 with the first dividend payment expected in 2021.

#### 3. DIGITAL TAMESIDE SCHEMES

3.1 A report was presented to Panel on 3 September 2018 detailing work being undertaken in Tameside to install a public sector dark fibre network to improve connectivity between key partners and reduce operating costs across the sector. It also detailed £4.5m of funding received from the Department of Digital, Culture, Media and Sports (DDCMS) as part of their Local Full Fibre Programme (LFFN) to help accelerate the work in Tameside and make it more commercially attractive to Internet Service providers. This report provides a further update on the LFFN since the previous update

#### Local Full Fibre Network (LFFN) Infrastructure

- 3.2 A £2.565m Capital scheme for Fibre Infrastructure (£1.725m) and new Data Centre (£0.840m) was approved by the Executive Cabinet in December 2017. Work to construct the resilient figure of 8 fibre network to connect 22 key council sites and a further 30 health sites is now complete and all the connections to council buildings are live and in-use and 20 of the 30 health sites are also live, with work ongoing to "light" the remaining 10.
- 3.3 An additional £2.262m DDCMS grant was also awarded to the council with the intention to both accelerate the deployment of fibre across Tameside and support its commercialisation. The money was to pay for additional fibre cable to be installed around the core figure of 8 network to provide additional capacity, an additional 13.5km of ducting and fibre optic cables to connect high employment and industrial sites across Tameside, contribute towards the costs of a Digital Exchange facility in the new Data Centre being built at Ashton Old Baths and a further 8 mini digital exchanges located across Tameside and finally a new resilient fibre link to IX Manchester from Tameside.
- 3.4 All these works are now complete with the exception of the resilient fibre link to LINX Manchester (see 3.11 below) and the Digital Exchange facility. Work to construct the new shared Data Centre in the Ashton Old Baths is included in the wider phase 3 Ashton Old

Baths Annex refurbishment project. Preliminary works on the site have now begun, the architects have been appointed and tender exercise to appoint the main contractor is underway. It is expected that work on the main refurbishment of the annex and construction of the Data Centre will begin in late summer with the Data Centre being commissioned early 2020.

#### The Cooperative Network Infrastructure Limited (CNI)

- 3.5 The Cooperative Network Infrastructure Limited (CNI) is the new name for what was the Tameside Digital Infrastructure Cooperative. It was originally established with the FCA in February 2018 with the change of name registered in April 2019.
- 3.6 The Council has now invested £120k in non-tradable par value shares in the Cooperative (as approved at Executive Cabinet in 2017). This investment will attract 5% return for the Council and will also mean that the Cooperative has sufficient funds to successfully sustain as a fledgling business and also buy the spare fibre capacity from the Council for £100k for use by its members.

#### **Fibre Network Maintenance**

3.7 The Cooperative has now put in place a third party fibre maintenance contract which will cover the day-to-day maintenance and fault fixing for all the fibre within the network. This is important for its members in order for them to provide service availability standards to businesses, residents and schools and for the public sector organisations using their own fibre (Council, Hospital, Pennine Care, Tameside College and New Charter) to ensure faults are quickly identified and resolved. Public sector partners will be recharged pro-rata for this maintenance – from a Council point of view this is around £3k per year and this will be funded from within existing budgets.

#### **Business Connectivity**

There are now over 100 live commercial and residential internet services being delivered by Cooperative members across the digital infrastructure. In recent months new fibre to the premise links have been installed and made live at Tom Chandley Ovens, JDA Architects and RBIG Services in Denton, Connections to 2 sites in Hyde for Rhino Design, Energy Gain, The Perfect Signal, TMJ Contractor and the Constituency Office of Angela Rayner MP in Ashton. Work is also underway to provide fibre connectivity into the Charlestown Industrial Estate. Cooperative members are receiving new orders from Tameside businesses on a weekly basis and by using the DDCMS Voucher scheme £2,500 towards each connection costs can be claimed back.

#### **Schools Connectivity**

- 3.9 A number of schools including Rayner Stephens, Denton Community College, Copley Academy, Thomas Ashton and Hyde Community College are all now directly connected to our new fibre network and others including Audenshaw Boys School, Great Academy Trust and Longdendale are in-directly connected. All are receiving Internet and education wrap around services (if required) via Coop members.
- 3.10 To explain the benefits of connectivity and encourage other secondary schools to consider commissioning links themselves, a report has been prepared for the next Tameside Association of Secondary Heads (TASH) meeting.

#### **Northern Peering Point Connectivity**

3.11 A key element to the successful commercialisation of the Tameside Fibre Network was having a direct link into the Northern Internet Peering Point (LINX Manchester), which is based at Manchester Science Park. It is the UK's second largest Internet exchange<sup>1</sup> and

<sup>&</sup>lt;sup>1</sup> The London Internet Exchange (LINX) is the largest Internet Exchange in the UK and it is now the largest in the world.

direct access to this facility enables Telcos and ISPs who are members of the TDIC to access high volume Internet backhaul at wholesale prices.

- 3.12 To enable this direct "dark fibre" connection to LINX Manchester we have worked with TfGM to install fibre along the route of the Metrolink from Ashton to Piccadilly with the final connection to LINX Manchester made via the "The Loop<sup>2</sup>" who are themselves members of the Coop. The Network People Limited (TNP) are the first ISP to use this dark fibre connectivity to deliver wholesale Internet into the Tameside fibre network. Along with providing the Council with its Internet connectivity they also re-sell to other Cooperative members who then use it to provide Internet Services to local businesses and residents.
- 3.13 A crucial element to building a commercially viable network is resilience. The dark fibre network around Tameside has been specifically designed as a figure of eight loop which provides these high levels of resilience that commercial operators require. At present there is only the one route for the fibre to run from the Tameside network to IX Manchester as described above. This single point of failure means that the internet services delivered via this route are vulnerable should a failure/break in the fibre occur.
- 3.14 In late summer a second diverse route to IX Manchester will be in place provided by Network Rail as part the DDCMS funded Trans Pennine Fibre Infrastructure project. Tameside will be the only local authority linked to this new fibre network which runs from Manchester to York and as part of this connectivity we will also be provided with a third dark fibre route east across the Pennines to the Leeds Peering point. This not only provides added resilience but also opens up the possibility of the Tameside Digital Exchange which is located in Ashton Old Baths becoming a mini-LINX peering point.

#### **DDCMS Local Full Fibre Network (LFFN) Programme Wave 2 Funding**

- 3.15 In January 2018 the DDCMS announced a second round of LFFN funding. Greater Manchester Combined Authority (GMCA) coordinated a pan-Manchester £23.8m bid involving 10 local authorities, Police, Transport for Greater Manchester and Greater Manchester Health & Social Care Partnership with the aim of increasing fibre to the premise coverage across Greater Manchester from 2% to 25% by 2020. This approach was approved by GMCA on 26 January 2018.
- 3.16 The Tameside element of the bid was £2.120m and based on expanding our existing reuse of public assets model, with further commercialisation through the Digital Cooperative.
  Working with Network Rail and using their track side troughs, the submission involves
  expanding the fibre infrastructure to an additional 23 CCTV sites and public sector buildings
  in Mossley, Hattersley, Broadbottom, Hadfield and Glossop.
- 3.17 On 12 March 2018 DCMS confirmed that the GMCA bid for Wave 2 LFFN funding had been successful however GMCA and DDCMS have yet to finalise the funding agreement so money is not yet available to undertake the Wave 2 work.

#### 4. **RECOMMENDATIONS**

4.1 As set out at the front of the report.

<sup>&</sup>lt;sup>2</sup> The Loop are a Manchester based subsidiary of Gamma Communications and they operate a fibre ring network around the City centre.



STRATEGIC PLANNING AND CAPITAL MONITORING PANEL Report to:

Date: Monday, 8 July 2019

**Executive** Member **Reporting Officer:** 

I Councillor Oliver Ryan, Executive Member for Finance and Economic Growth

Jayne Traverse – Director of Growth

Subject: **CAPITAL PROGRAMME - GROWTH** 

**Report Summary:** This report provides an update on the 2019/2020 Growth Capital Programme key projects. The report sets out, in Section 2, details

of the major approved capital schemes in this Directorate. In addition, Section 3 of this report provides an update on the prioritisation of individual new business cases within the

Directorate.

That Strategic Capital Panel Members note the report and Recommendations: recommend to Executive Cabinet the following be added to the Council Capital Programme:

> i a sum of £1.137m of 2019/2020 funding from Ministry of Housing, Communities and Local Government (MHCLG) for adaptations, and also a sum of £0.200m for non-adaptations as set out in sections 2.7 and 2.9 of this report.

ii. the corporate landlord capital expenditure associated with statutory compliance capital work for the period identified of £0.156m.

iii. a S106 education contribution of £0.069m as detailed in 2.30.

**Corporate Plan:** The schemes, set out in this report, support the objectives of the

Corporate Plan.

**Policy Implications:** In line with policy.

**Financial Implications:** The financial implications within this report can be summarised as

follows: (Authorised by the **Disabled Facilities Grant** 

statutory **Section** 151 Officer & Chief Finance

Officer)

There is currently £4.252m of budget available for adaptations, which includes the grant allocation from MHCLG for 19/20 of £2.511m. There is £1.508m of this funding already included in the 2019/2020 Capital Programme and this report requests that a further £1.137m is added to facilitate the expected demand this year. This will bring the total budget for £2.645m as per the table in section 2.2. Unused allocations can be carried forward to future

years.

Following the approval of the new Housing Assistance Policy 2018-2023 at Executive Cabinet 27 March 2019, it is also proposed that £0.200m be added to the Capital programme to fund 2 new discretionary schemes. There is currently £0.999m available as per section 2.5 the non-adaptations schemes and the balance would be used to fund future year's requirements.

#### **Hattersley Station Passenger Facilities**

This scheme is fully funded by GMCA and TfGM with £0.750m included in the capital programme. Grant claims need to be submitted on a quarterly basis. The expenditure on this project and timelines must be monitored closely to ensure the project does not overspend and work is completed prior to the deadline of 31 March 2021.

#### **Ashton Old Baths Phase 3**

An approved budget of £3.847m is included within the capital programme which includes £0.840m for the data centre and £0.250m of Department of Culture, Media and Sport (DCMS) funding. This is currently going through the tender process with works expected to start in October 2019.

#### **Corporate Landlord – Capital Expenditure**

The Capital Programme includes an earmarked amount of £1.593m for Property Assets Statutory Compliance works. Works to date in previous years have been reported to the Strategic Panel retrospectively as completed. This report is requesting a further £0.156m from the above budget. An itemisation of the expenditure is shown in more detail in the table in section 2.2.

#### **Section 106 Agreements and Developer Contributions**

The S106 agreements must be spent within a specified deadline, the agreement will also detail the purpose of the contribution, and a record of this is maintained within financial management. A breakdown of the funds currently held is shown in detail in Appendix 1a and 1b. A request to drawdown £0.069m of Section 106 funding to be allocated to Education Capital Programme.

**Legal Implications:** 

(Authorised by Borough Solicitor)

the

None arising from the report. Advice on the legal implications of the individual projects and programme areas covered by the report is given when required.

**Risk Management:** This is covered in the reports on individual projects

**Access to Information:** The report is to be considered in public

**Background Information:** The background papers relating to this report can be inspected by

contacting: Nicola Turner

Telephone: 0161 342 2623

e-mail: nicola.turner1@tameside.gov.uk

#### 1. INTRODUCTION

- 1.1 This report provides an update on the major capital projects, within the Capital Programme managed by the Growth Directorate.
- 1.2 The Capital Programme delivers a number of the Council's objectives ranging from statutory responsibilities to regeneration ambitions. Education and leisure projects are covered in separate reports but also form part of the Council's capital programme.

#### 2. APPROVED CAPITAL PROJECTS

#### **Disabled Facilities Grant and Other Related Adaptation Funding**

- 2.1 Total budget available for adaptations in 2019-20 will be £4,251,885 including the current financial year's allocation from Ministry of Housing, Communities and Local Government (MHCLG) of £2,511,180.
- 2.2 The Capital programme budget for 2019/2020 will include funding allocated to Housing Adaptations and financial support for three schemes being promoted by Adult Services. The schemes to be included in this year's program are:

Adaptations for residents referred to Housing Adaptations as per	£2,000,000
new RRO policy	
Funding to support Pilot for Single Handed Care Scheme (Adult	£375,000
Services)	
Funding to support a new Disability Assessment Centre (Adult	£250,000
Services)	
Funding to support pilot for "Brain in Hand" (Adult Services)	£20,000
Total Estimated Expenditure for 2019/2020	£2,645,000

- 2.3 To fund this expenditure £1,508,000 has been re-profiled from 2018/2019 and £1,137,000 of the 2019-20 allocation from MHCLG will be added to the capital programme. Actual expenditure on Housing Adaptations is heavily dependent upon referrals from Adult's and Children's Occupational Therapists and the recommendations contained therein. The support for the Adult Services schemes will be an internal transfer of funds.
- 2.4 The allocation for 2019-20 is the final year of the 5 year Government agreement for Adaptations funding from MHCLG. There is no indication at this time what level of future funding may be. Unused adaptations funding can be carried into 2020-21 to underpin potential reduction in allocation or for new initiatives.

#### **NON-ADAPTATIONS**

- 2.5 The total budget for non-adaptation works is £999,289 including repayments from previous capital schemes. The intention is to offer some of this budget to fund 2 new discretionary repair schemes highlighted in the new RRO Policy: over 65 Stay Put Scheme and a Home Repair Assistance for vulnerable families. Each scheme will have £100,000 allocated. Depending upon take up the remaining funds will be used to maintain the program over future years.
- 2.6 The non-adaptation schemes are discretionary and are contained within the approved Financial Assistance Policy 2018-23. Capital, including additional in-year repayment of previous grant will be used to supplement finance and underpin further schemes within the lifetime of the policy.
  - 2.7 The table below provides a high level summary of the key project risks.

Risk	Mitigation	Status
Financial – prioritisation of DFG funding	Prioritise this element of budget	AMBER
Partnership working -	Ensure close working arrangements are in place with Adult and Children's services to achieve agreed output targets	GREEN

#### **Hattersley Station Passenger Facilities**

- 2.8 Improvement works to Hattersley Rail Station Passenger Facilities, constituting a new ticket office, improved public realm and car park extension form Stage 2 of the ongoing works to improve the station. Following the Stage 1 improvements made to Hattersley Road West and the station car park in 2016, passenger numbers using the station have increased substantially, from 51,982 in 2014/15 to 88,926 in 2017/18.
- 2.9 The station is owned by Network Rail and is leased and operated by the current Northern franchise operator Arriva Rail North.
- 2.10 This scheme is fully funded by GMCA and TfGM through Growth Deal 2 grant which has a value of £750,000. In order to draw down the total value of this grant all works must be completed by the 31 March 2021.
- 2.11 The spend to date on this scheme is £73,508 and the projected spend for the next phase of the project is £107,816. The remaining funding envelope for this project is £568,676.
- 2.12 The table below provides a summary of the high level project risks:

Risk	Mitigation	Status
Financial – spend to be achieved by March 2021	<ul> <li>Value for Money will be confirmed by Arriva Rail North Ltd.</li> <li>Close monitoring of project to ensure works are delivered by the 31 March 2021 in order to secure grant funding.</li> <li>Rigorous change control process implemented.</li> </ul>	GREEN
Stakeholder Engagement / Reputation	Stakeholder engagement ongoing.	GREEN
Economic Benefits	<ul> <li>Economic benefits to be evaluated at end of project life.</li> </ul>	GREEN

#### **Ashton Old Baths Phase 3**

- 2.13 The full business case for the Ashton Old Baths Phase 3 project, involving the redevelopment of the Annexe as offices and a new Data Centre, was approved by Executive Cabinet on 12 December 2018. Executive Cabinet also approved a waiver of Procurement Standing Orders for the award of the contract for the supply and installation of a new Electricity Sub-Station to Electricity North West (ENWL) and for the award of the main contract through a two-stage design and construct procurement process.
- 2.14 The approved budget for this project is £3.847m.

- 2.15 The project has progressed through RIBA stage 3 and as agreed by Executive Cabinet on 12 December 2018, a design team (MCAU) has been appointed using the Bloom Framework to progress the project through to RIBA 4.
- 2.16 The tender process is underway and scheduled to be complete by September 2019.
- 2.17 Subject to the outcome of the tender exercise works are anticipated to start on the 21 October 2019 and be complete by August 2020.
- 2.18 The table below provides a summary of the high level project risks:

Risk	Mitigation	Status
Failure to develop an appropriate business case	<ul> <li>Experienced specialist cost consultants engaged to provide cost information to inform a robust business plan</li> <li>High level of interest/commitment from future occupiers</li> </ul>	GREEN
In appropriate redevelopment of a Grade II listed building	<ul> <li>Early and ongoing engagement with Historic England and TMBC Planning team</li> <li>Listed Building application approved</li> </ul>	GREEN
Delays with Electricity North West to the delivery of substation	<ul> <li>Assurance given by EWN to deliver a new substation within 12 weeks of placing order</li> <li>Planning application for substation approved</li> </ul>	GREEN
Insufficient funding available to complete all aspects of the project	<ul> <li>The project is subject to close monitoring to ensure overall costs are contained within approved budget Fit out costs included within the budget Appropriate contingency established as part of Stage <sup>3</sup>/<sub>4</sub> costs</li> </ul>	GREEN

#### **Corporate Landlord – Capital Expenditure**

- 2.19 This section of the report provides details of the corporate landlord capital expenditure in regard to statutory compliance repairs on the Councils buildings during the period covered by this report totaling £155,723.84.
- 2.20 The Council has a duty to ensure that its buildings provide a safe and effective physical environment for staff and services to operate from. The monitoring and regulation of this is undertaken by a series of statutory checks across a range of requirements e.g. fire safety, asbestos management and electrical safety. These checks are carried out at fixed intervals and reports produced to state condition and also inform in regard to remedial works that need to be undertaken to ensure compliancy. These notified repairs and upgrades to building fabric and condition are the subject of this report.
- 2.21 In addition to compliance issues informed by the regular statutory checks there are in addition repairs and replacements identified during the day to day management of our buildings. These may be repairs and replacements brought about by one off events such as vandalism and extreme weather or they may be due to breakage or failure during normal operations. If the issue is deemed to be causing a serious risk it will require immediate rectification. Where the costs of replacement and repair are deemed to be of benefit in regards to the Councils capital assets then costs are met from the statutory compliance fund.

#### 2.22 The table below provides details of itemised spend during the period:

Building	Work Undertaken	Cost
Union Street Hyde	Demolition of unsafe buildings	52,750.00
Ashton Market Hall	Fire safety work	1,026.33
Ashton Market Hall	Electrical safety work	1,517.84
Ashton Market Hall	Emergency lighting remedial work	3,130.40
Ashton Market Hall	Gas safety work	1,438.35
George Lawton Hall	Fire safety work	404.59
320 Stockport Road	Fire safety work	357.23
St Lawrence Road	Roof and ceiling repair	1,284.97
Clough Fold	Fire safety work	1,739.51
Ashton Old Library	Fire safety work	664.77
Wilshaw House	Fire safety work	278.08
Wilshaw House	Access and safety remedial construction	758.61
Loxley House	Access and safety remedial construction	12,374.07
St Peters Children Centre	Fire safety work	322.98
Linden Road Children Centre	Electrical safety work	9,523.00
Heginbottom Mill	Fire safety work	255.26
Tame Street Depot	Lighting compliance/safety refurbishment	41,190.00
Tame Street Depot	Roof and ceiling repair	436.56
Dukinfield Town Hall	Emergency lighting remedial work	1,270.98
Dukinfield Town Hall	Fire safety work	1,201.00
Ridgehill Children Centre	Fire safety work	518.95
Stamford Park	Floor safety work	299.60
Margaret Street Offices	Lighting repairs	528.42
Ryecroft Hall	Fire safety work	5,261.90
Blocksages Playing Field	Gas safety work	699.51
Dukinfield Crematorium	Gas safety work	1,026.70
Dukinfield Library	Access and safety remedial work	342.40
Denton Resources centre	Water safety work	526.48
Droylsden Library	Access and safety remedial construction	3,067.62
Stalybridge Library	Lighting repairs	382.85
Tame Street Engineers	Access and safety remedial construction	5,266.54
Various sites:	FRA and asbestos checks /remedial work	5,878.34
	TOTAL EXPENDITURE	155,723.84

2.23 The ownership and use of property carries with it a number of risks including health and safety, economic, financial, service delivery, statutory compliance and maintenance risks. It is therefore proposed to develop a risk register as part of the strategic review of the Councils assets to identify and manage risks."

#### **Section 106 Agreements and Developer Contributions**

2.24 This section of the report summarises the financial position as at 30 April 2019 with regard to receipts for Section 106 (s106) Agreements and Developer Contributions and makes comments for each service area. This is followed by clarification on new agreements made until this date and any requests made to draw down funding.

- 2.25 The current position for s106 Agreements is £1,182,000 in credit, as at 30 April 2019 as detailed in Appendix 1a.
- 2.26 The position for Developer Contributions as at 30 April 2019 was £131,000 in credit, less approved allocations of £42,000, leaving a balance of £89,000, as detailed in Appendix 1b.

#### **New Section 106 Agreements**

### i. 18/00304/FUL - Village Hotel Ashton, Pamir Drive, Ashton-under-Lyne, OL7 0LY

Planning permission was granted for the erection of a 48 bedroom extension with link bridge connecting to the existing Village Hotel, Ashton, including reconfiguration of the existing car park, landscaping and associated works. It was considered by the Speakers Panel (Planning) at their meeting on 25 July 2018 and approved, as recommended, with conditions, subject to the applicant entering into a Section 106 agreement securing off site highway improvements. Specifically, this was for the sum of £16,992 to be paid by the Owner to the Council prior to the commencement of development and used for cycle improvements to the Lord Sheldon Way.

The decision was issued on 26 February 2019 following the completion of the S106 agreement.

ii. 16/00403/OUT – Land formerly Prospect House, Stockport Road, Mossley

Outline planning permission was granted for the erection of 25no. dwellings with associated works (with means of access considered and all other matters 'reserved'). It was considered by the Speakers Panel (Planning) at their meeting on 25 April 2018 and approved, as recommended, with conditions, subject to the applicant entering into a Section 106 agreement securing contributions towards Green Space (for enhancements to the infrastructure, including footpaths, at Roaches), Education (for increasing admission numbers at Mossley Hollins High School), and Highways (for creating controlled pedestrian crossings on the A670 to improve pedestrian access to St Georges and Livingstone

Primary Schools.

As the application was for outline permission only, and with no detail on the size of the dwellings that will be proposed, the contributions are based on the following:

**Green Space Contribution:** £631.84 per property (irrespective of size)

**Education Contribution:** £867.21 per 2-bed property;

£1,211.34 per 3-bed property; and, £1,382.35 per 4-bed property

**Highways:** £783.43 per property (irrespective of size)

The decision was made on 8 March 2019 following the completion of the S106 agreement.

#### **Requests to Draw Down Funding**

- 2.27 Planning permission was granted under planning application 10/00788/FUL for a residential Development comprising 143 dwellings together with associated infrastructure, site remediation and temporary sales signage, on land at the Former Senior Service Site, Ashton Road, Hyde. It was approved, with conditions, and subject to a Section 106 agreement on 4 January 2011.
- 2.28 The Section 106 agreement included an Education Contribution of £138,960 to be paid as a contribution towards the provision of education facilities in accordance with the Council's

- Adopted SPD on Developer Contributions. 50% of this was to be paid prior to the first occupation of the 50<sup>th</sup> dwelling and 50% prior to the first occupation of the 125<sup>th</sup> dwelling.
- 2.29 Following a review of local primary school places it was determined to expand the nearby Yew Tree Primary School, Yew Tree Lane. Two additional classrooms were provided so that the school could increase its admission number from 60 to 75 throughout. These classrooms were constructed at a total cost of £469,449 and completed in December 2015.
- 2.30 It is requested £69,480 (representing the first staged commuted sum payment of the Education Contribution) be drawn down from the Community Education Developer Contribution fund. This will allow funding previously spent from the Council's ring-fenced School Basic Need budget to be replenished by this amount. In turn this will fund ongoing commitments to create additional school places in the future.
- 2.31 An update on the latest financial position can be found in **Appendix 1**of this report.

#### 3. **RECOMMENDATIONS**

3.1 As set out at the front of the report.

### **APPENDIX 1**

#### **SECTION 106 AGREEMENTS – FINANCIAL UPDATE**

Section 106		Community Services £000	Engineering Services £000	Services for Children & Young People £000	Other	Total
<u> </u>		2000	2000	2000	2000	2000
S106 - Applied - Budget Transferred to Service Area	Balance Transferred Previous Years (2006/07 - 2017/18)	838	1,632	1,250	16	3,736
	Total	838	1,632	1,250	16	3,736
	Brought Forward from 2018/19	(295)	(161)	(712)	(14)	(1,182)
	Received Periods 1 - 3					0
ıarked	Received Periods 4 - 6					(1)
earm	Received Periods 7 - 9					0
S106 - Not yet earmarked	Received Periods 10 - 12					0
9 - 9	Transferred to Service Area					0
S10	Total	(295)	(161)	(712)	(14)	(1,182)
S106 - trigger p	Not yet reached point	(653)	(306)	(595)	(12)	(1,566)

### DEVELOPER CONTRIBUTIONS (SECURED PRIOR TO COMMUNITY INFRASTRUCTURE LEVY REGULATIONS)

Developer Contributions	Green Space Contribution	Community Education Contribution	Integrated Transport Contribution	4% Administration Charge	Totals
	£000	£000	£000	£000	£000
Brought Forward from previous years	(42)	(73)	(17)	1	(131)
Received Periods 1 - 3	0	0	0	0	0
Received Periods 4 - 6	0	0	0	0	0
Received Periods 7 - 9	0	0	0	0	0
Received Periods 10 - 12	0	0	0	0	0
Transferred to Service Area 19/20 YE	0	0	0	0	0
Approved at previous SCP for release at year end	42	0	0	0	42
Total	0	(73)	(17)	1	(89)

### Agenda Item 9

Report to: STRATEGIC PLANNING AND CAPITAL MONITORING PANEL

**Date:** 8 July 2019

**Executive Member/Reporting Officer:** 

Councillor Allison Gwynne – (Executive Member, Neighbourhood, Community Safety and Environment)

Emma Varnam – Assistant Director (Operations and Neighbourhoods)

Subject: INVESTING IN CHILDREN'S PLAYGROUNDS

**Report Summary:**This report sets out details of the improvements required to children's playgrounds across Tameside. As well as alternative options the report includes details of the proposed investment,

project delivery details and the future maintenance programme for playgrounds.

**Recommendations:**1. That the Council approves the £600,000 spend for the children's playgrounds as detailed in the report.

2. That the Council agrees the scope and detail of the work as

set out in the report.

Links to Community Strategy:

The proposals in the report will support the delivery of the Community Strategy in terms of creating a more attractive Borough, creating a Healthy Borough, School Readiness, a welcoming place to live.

welcoming place to

Policy Implications:

The proposed improvements are helping to create an attractive Borough which will promote economic growth, employment opportunities and provide a nice place to live, work and visit. The proposed improvements will increase opportunities for children

and their families to live healthy lives.

Financial Implications: (authorised by Section 151 Officer)

In October 2017, £0.600m was earmarked in the capital programme to fund this project.

In July 2018 Executive Cabinet received a report setting out the capital pressures that are facing the Council. The report recommended that the programme as approved in October 2017 would need to be reprioritised, and noted that the size of the capital programme would be dependent on the level of capital receipts realised.

Following approval of the Capital Programme Methodology for Prioritisation at Executive Cabinet on 27 March 2019, this scheme was agreed to be progressed to the business case stage as this scheme scored highly due to health and safety risks.

The procurement timescales are detailed in section 4.4, showing that the financial investment will be split over two financial years, 19/20 and 20/21.

There is an existing net revenue budget of £0.129m for 19/20, which will still be required for repairing damage, replacement parts and regular inspections and with a grant secured of £0.039m from MHCLG there are not any additional pressures expected. The Council does not receive any income from the

playgrounds, therefore there are not any VAT implications.

Legal Implications:

(authorised by Borough Solicitor)

The Council has a statutory duty to deliver a balanced budget and any resources must be spent in priorities in an effective and efficient manner. The Council resources are finite so Members need to be clear that any expenditure will deliver better outcomes for residents and be implemented in a way that delivers the best return for money.

A strategic approach incorporating up to date safety standards will reduce the risk of successful challenge in the event of accidents or damage, which the report demonstrates. Council Insurers must at all times be happy with the approach taken.

**Risk Management:** 

There are a number of risks related to the project which have been considered; these are mainly due to external factors outside Officers' control. All play areas are outdoor sites and are therefore on occasion subject to vandalism. During the course of the project we may need to re-profile spend to repair or replace play equipment and surfacing which has been damaged. In order to minimise risk Officers are selecting play equipment which conforms to E1176, the current European Standard for playground equipment. By choosing equipment which confirms to this standard and is well maintained the risk of successful litigation from users is minimised. All of the play equipment and safety surfacing are being installed outside and therefore are subject to delays due to inclement weather. Whilst spring and summer would be ideal for the work to take place these are also the busiest times in our play areas and therefore more work will be carried out in autumn and winter. The Greenspace Manager and Engineers will meet regularly to review the programme and keep delays to a minimum whilst also avoiding working during the school holidays.

Access to Information:

The background papers relating to this report can be inspected by contacting Nick Sayers Head of Operations & Greenspace

Telephone:0161 342 2704

e-mail: nick.sayers@tameside.gov.uk

#### 1. EXECUTIVE SUMMARY

#### Introduction

1.1 There are currently 37 Council owned play areas within Tameside. The existing play areas have not had significant investment for around 12 years and were designed and installed at a time when most parks were staffed and there was a greater maintenance budget. So for example some play areas include features such as sand, which is high maintenance and requires frequent checks – this was acceptable when there were staff based in all our parks but this is no longer the case. The play equipment at some sites is getting beyond economic repair and therefore requires removal or replacement.

#### Why are we proposing to do this?

1.2 Improvements to children's play areas will contribute towards giving all children in Tameside a healthy start in life. The improved play areas will encourage young people and their families to get outside, to be active and to spend time together. All the play areas are free to access and are open every day therefore there are no economic barriers to access as there are with commercial indoor soft play areas. This scheme will reduce the resources required for maintenance through replacing sand with wetpour on most sites. It may also reduce the risk of personal injury claims against the Council, which can result from accidents on poor quality play equipment. Whilst there is no statutory requirement for Councils to provide parks or playgrounds it is widely recognised that access to high quality open space is important for people's wellbeing. The Council has a duty of care as landowner to prevent injury to persons using their land and therefore it is important that we keep well maintained play areas. The Council commissions ROSPA (The Royal Society for the Prevention of Accidents) to undertake an annual survey of all playgrounds within the Borough and advise on works required and provide risk ratings. The reports undertaken in March 2019 have been used to inform the proposed changes to play equipment and have highlighted the need for significant investment to replace timber play equipment and replace grass matting and loose fill (sand and bark) surfaces with wetpour.

#### **Proposed Investment**

1.3 To improve the play equipment, safety surfacing, and infrastructure of playgrounds across the Borough.

#### **Options for Investment**

1.4 Option 1 is the preferred option based on the current financial constraints faced by the Council. The 'do nothing' option would provide a poor service to all the young people within the Borough and leave the Council at increased risk of personal injury claims. Option 2 would provide a fantastic opportunity to install new play equipment and safety surfacing across the Borough but is financially unviable at the current time.

#### **Project Delivery**

1.5 The project will be delivered by the Councils Engineers Service; some of the work can be delivered through existing framework contracts but other elements such as new play equipment will be procured through new contracts. The project will be delivered over 2 financial years and will be delivered to avoid work taking place during spring and summer school holidays.

#### **Financial Investment Required**

1.6 A capital contribution of £600,000 is required towards the improvement of Children's Playgrounds. This funding will enable improvements to all playgrounds within the Borough but will not allow all playgrounds to be completely renovated. The additional £39,000 recently received from MHCLG is required in addition to the £600,000 to enable all play areas to receive some improvements and reduce risks. There will be no impact on the level of annual revenue budget required as play areas will all still require regular inspections, repairs and replacement kit such as swing chains and seats.

#### **Exit Strategy and Revenue Consequences**

1.7 This project will replace play equipment rather than adding to existing play equipment and therefore there are no additional pressures on the revenue budget. However we cannot reduce the revenue budget as there will always be a need to replace items such as swing chains and seats which wear out as well as repairing damage to safety surfacing if it is vandalised. The play equipment will be robust and should last another 10 years once installed however not all play kit will be replaced and thus further funding will be required. All play areas which have either new kit or replacement surfacing will be inspected by ROSPA as an independent verification of the safety and risk levels of the play area.

#### **VAT Implications**

1.8 Finance Officers have confirmed that as there is no income from playgrounds this project will not have any VAT implications for the Council.

#### **Project Management and Monitoring**

1.9 The project management will be undertaken by the Councils Engineers. There will be a project team which will include Officers from Operations and Greenspace who will manage the sites in future and an Officer from Communications to assist with getting the positive news out to residents about the work being undertaken.

#### 2. PROPOSED INVESTMENT

#### **Existing Funding Arrangements**

- 2.1 Within the existing playgrounds budget there is funds to cover the salary and associated on-costs of 2 x FTE Operatives, the cost of running 1 van and a net budget of £70,000 which is to be used towards spares, repairs and replacement kit on playgrounds. There is no dedicated capital funding towards playgrounds however s106 funding is available but this should be used for the enhancement of play areas not as a back-up to revenue funding or to replace items like safety surfacing.
- 2.2 The capital funding will make a big difference to the play areas but there will still be a need for the existing revenue budget to be protected in order to purchase spares such as swing seats and chains and to repair any damage resulting from misuse or vandalism.

#### **Business Needs/ Council policies, Strategies and Plans**

2.3 There are various local policies which are currently being drafted which set out the existing playgrounds in the borough and areas where we are deficient in play provision based on the guidelines of organisations such as the Fields in Trust. Whilst these have not yet been formally adopted via the Local Plan they need to be considered as influencing our commitment to playgrounds.

#### **Benefits**

2.4 Improvements to children's play areas will contribute towards giving all children in Tameside a healthy start in life. The improved play areas will encourage young people and their families to get outside, to be active and to spend time together.

#### **Spending Objectives**

- 2.5 The successful outcomes can be summarised as below.
  - 37 improved play areas.
  - Reduced demand for maintenance such as raking of sand.
  - Robust play equipment.
  - Increased satisfaction in play areas.

#### **Risks**

2.6 There are a number of risks related to the project which have been considered; these are mainly due to external factors outside Officers' control. All play areas are outdoor sites and

are therefore on occasion subject to vandalism. During the course of the project we may need to re-profile spend to repair or replace play equipment and surfacing which has been damaged. In order to minimise risk Officers are selecting play equipment which conforms to E1176, the current European Standard for playground equipment. By choosing equipment which confirms to this standard and is well maintained the risk of successful litigation from users is minimised. All of the play equipment and safety surfacing are being installed outside and therefore are subject to delays due to inclement weather. Whilst spring and summer would be ideal for the work to take place these are also the busiest times in our play areas and therefore more work will be carried out in autumn and winter. The Greenspace Manager and Engineers will meet regularly to review the programme and keep delays to a minimum whilst also avoiding working during the school holidays.

#### 3. OPTIONS FOR INVESTMENT

#### **Do Nothing**

#### Summary

3.1 This option would mean that play areas remain in an adequate but worsening condition. The play areas would become increasingly high risk in terms of their risk to the young people using them and risk to the Council from claims we could not defend. The Council would need to start removing play equipment when it became damaged or beyond economic repair. The Council may receive more complaints about the poor quality of its play areas.

#### **Benefits**

3.2 The only benefit to the Council would be that there would be a saving in terms of capital expenditure. There would be no benefits to Tameside residents.

#### **Risks**

3.3 The option to do nothing would increase the risk of accidents on children's play areas. It may result in an increasing number of personal injury claims against the Council which we could not defend. There would be a reputational risk to the Council of poorly maintained playgrounds.

#### Cost

3.4 Whilst there would be savings in terms of the capital outlay on playgrounds there may be an increase in costs of defending and paying out against claims. There would be costs associated with removing play equipment and making good safety surfacing. Revenue funded costs.

#### **Wider Impacts**

3.5 There would be wider impacts on things like school readiness, obesity, poorer community cohesion, people travelling out of the Borough for recreation and leisure time.

#### **OPTION ONE**

#### Summary

3.6 This option would involve spending £600,000 on improvements to children's playgrounds. All play areas would see some benefits and there would be reduced risk of successful claims against the Council. Residents would have greater satisfaction in play areas around the Borough and they would be better maintained. When vandalism or damage occurred the Council would have funding to cover the costs of repairing or replacing the play equipment.

#### **Benefits**

3.7 The benefits of this option are enhanced play areas, reduced risk of personal injury claims against the Council, reduction in risk associated with loose fill surfaces and better play opportunities for local residents.

#### **Risk**

3.8 The risks associated with this option are that playgrounds won't be completely redesigned and therefore there is a risk that the project will not meet everyone's expectations. There are risks that if tender prices are higher than expected not all the planned work will be deliverable and items will have to be removed.

#### Cost

3.9 The cost of this project is £600,000. The costs have been based on catalogue prices, quotes for similar work carried out elsewhere and Officers judgement. The procurement process still needs to take place therefore further detailed costings will be developed after the tender process.

#### **OPTION TWO**

#### **Summary**

3.10 This option would involve spending £2,000,000 on improvements to children's playgrounds. All play areas would see significant benefits and there would be a much reduced risk of successful claims against the Council. Residents would have greater satisfaction in play areas around the Borough and they would be simpler to maintain. When vandalism or damage occurred the Council would have funding to cover the costs of repairing or replacing the play equipment.

#### **Benefits**

3.11 The benefits of this option are enhanced play areas, reduced risk of personal injury claims against the Council, reduction in risk associated with loose fill surfaces and better play opportunities for local residents

#### **Risks**

3.12 There are fewer reputational risks associated with this option but it would involve higher project delivery risks. There would be a greater demand on Officers time to manage and deliver a project of this size. Play areas would need to be worked on simultaneously if it was to be delivered within two years and this would mean a lack of play provision. There would still be the risk that if tender prices are higher than expected not all the planned work will be deliverable and items will have to be removed.

#### Costs

3.13 The cost of this option is approximately £2,000,000.

	Do Nothing	Option 1	Option 2
Provide new signage at all play			
areas.	×	✓	✓
Provide new play equipment at all play areas.	×	×	✓
Provide new play equipment at some play areas.	×	✓	✓
Provide new safety surfacing at all play areas.	×	×	✓

	Do Nothing	Option 1	Option 2
Provide new safety surfacing at some play areas.	×	✓	✓
Infrastructure improvements at all play areas.	×	×	✓
Infrastructure improvements at some play areas.	×	✓	<b>√</b>
Summary	Discounted	✓	Discounted.

### 4. PROJECT DELIVERY

- 4.1 Following the approval of this project the work packages will be procured via Engineers; some of these will be through existing framework contractors but items such as new play equipment will be through a new procurement competition.
- 4.2 There are no significant procurement risks associated with the delivery of this project as it will be in line with the Council's standing orders.
- 4.3 There are risks associated with delays to the project as highlighted above, factors beyond our control such as inclement weather but there will be a time allowance in the programme to mitigate these risks.

# **Procurement plan and Timescales**

4.4 The package of work will be delivered over 2 years. Not all work will be done on site at the same time; for example there is a large piece of play equipment within Victoria Park which is currently in an acceptable condition but after another two years of usage and exposure to the weather it is likely to need replacing and thus will be replaced towards the end of the project. There is a need to carry out some safety surfacing repairs at Victoria Park fairly quickly so these would begin early in Year 1 of the project. The procurement will take place over two phases:

Year 1	
September 2019	Tender work on The Chest.
November 2019	Selection of suppliers.
January 2020	Start work on site.
Year 2	
September 2020	Tender work on the Chest.
November 2020	Selection of suppliers
January 2021	Start work on site.
December 2021	Completion of all work.

#### 5. FINANCIAL INVESTMENT REQUIRED

### **Financial Case**

5.1 The work will commence in January 2020 subject to getting approval for the project in June 2019. September to November will be the procurement period and then there will be a need to check and approve all the relevant documents such as insurance risk assessments, and method statements. It would then be worth waiting until January to commence work

rather than starting projects before Christmas when many contractors traditionally take a long break. See above for detailed table of spend.

5.2 There is very limited external grant funding for projects such as the renewal of play areas. Funding such as Playbuilder no longer exists and we already work with Friends' Groups to bring in external funding where possible but most funders won't cover the kind of work being delivered through this project. Section 106 funding is available through Developers however this should be spent on the enhancement of play areas and not routine maintenance or changes to safety surfacing. Section 106 funding is also not always available in the areas where it is needed most as it is dependent on the locations of development. Based on this information and the lack of external funding Officers are requesting the full £600,000 investment through the Council's capital resources.

#### 6. EXIT STRATEGY AND REVENUE CONSEQUENCES

6.1 Once playground refurbishment work is complete each playground will be independently inspected by ROSPA who will provide a risk rating for each piece of play equipment and any further recommendations. Each play area will then be subject to fortnightly safety inspections by trained staff – these are recorded on a database and a Manager runs a fault report weekly to check for any repairs which cannot be undertaken by staff. This work is then given to a local provider to carry out. Annual maintenance work such as greasing bearings and applying moss killer to surfacing is carried out over the winter period when the playgrounds are quieter. More urgent work such as replacement of worn swing chains is carried out whenever it is required and picked up by fortnightly checks. The independent ROSPA inspections will still be commissioned every year.

## 2019/20 Revenue budget for playgrounds

6.2 The Revenue budget for playgrounds which includes staffing, vehicle and general playground equipment and repairs for 2019/2020 is £129,033.

#### 7. VAT IMPLICATIONS

7.1 Finance Officers have confirmed that as there is no income from playgrounds this project will not have any VAT implications for the Council.

#### 8. PROJECT MANAGEMENT AND MONITORING

- 8.1 The project will be managed by Operations and Neighbourhoods. The Operations and Greenspace and Engineers will work closely together to ensure that the project is delivered on time, on budget and at a high quality. The Project Working Group referred to earlier will meet regularly and there will be frequent updates via the Capital Monitoring document which goes to Strategic Capital Group.
- 8.2 Engineers have extensive experience of procurement, project management and monitoring external contracts.
- 8.3 There will be regular monitoring meetings between the teams and regular reporting will be provided for the Strategic Capital Group.
- 8.4 Updates will be provided to the key stakeholders such as Ward Councillors and Friends Groups as work progresses on sites in their area

- 8.5 Success will be measured by informal feedback from residents, ROSPA reports demonstrating reduced risk levels and fewer personal injury claims relating to playgrounds.
- 8.6 Within the project costs there is a 10% contingency allowance. This will allow for any unexpected costs such as additional ground work, dealing with one off incidents of vandalism and so on.

# 9. INFORMATION SHARING

9.1 Wards members will receive a photographic record of each play area within their Ward and will be advised in detail of the proposed work to each play area once final tenders have been received. Officers will also advise on lead in times for delivery of equipment

#### 10. CONCLUSION

10.1 Option 1 is the preferred scheme which will enhance and reduce maintenance liabilities across all Council owned playgrounds within the Borough. The project costs are £600,000 and the investment will be via the Council's Capital Programme.

## 11. RECOMMENDATION

11.1 As set out in the front of the report.



# Agenda Item 10

Report to: STRATEGIC PLANNING AND CAPITAL MONITORING PANEL

**Date:** 8 July 2019

Executive Member / Cllr Eleanor Wills - Executive Member (Adult Social Care and

Reporting Officer: Population Health) /

Jeanelle de Gruchy, Director of Population Health.

Subject: LEISURE ASSETS CAPITAL INVESTMENT PROGRAMME

**Report Summary:** This report provides a summary of progress to date in relation to the delivery of the Council's capital investment programme to

improve sports and leisure facilities approved by Executive

Cabinet on 24 March 2016.

Recommendations: That members note the content of this report and a

recommendation is made to Executive Cabinet that the value of the Floodlight Replacement scheme, as set out in section 4.3 of this report, be added to the 2019/20 approved Capital Programme on the understanding that they scheme will not progress to

contract until all the required funds are in place.

Corporate Plan: The Community Strategy 2012/22 (and the Corporate Plan

013/18) outlines the priorities for improving the Borough. The Leisure Assets Capital Investment Programme directly links to the Tameside Sustainable Community Strategy objective of 'Healthy

Tameside'

Policy Implications: The Leisure Assets Capital Investment Programme supports the

Tameside Corporate Plan and specifically the 'Longer and Healthier Lives' priority for reducing physical inactivity and

improving physical activity levels across Tameside.

Financial Implications: The following financial implications for the schemes are set out

below:

**Finance Officer**)

(Authorised by the statutory Section 151 Officer & Chief

This report seeks support for the approval for a £0.1m for the floodlight replacement scheme to be added to the 2019/20 Council's capital programme on the understanding that the scheme will not progress to contract until all the required funds are in place. As set out in section 4.2 of this report the floodlights have reached the end of their useful life and need to be replaced as a matter of urgency. Under the terms of the lease the replacement of the floodlights is the responsibility of the club. The club does not have the technical expertise to deliver the scheme; consequently they have approached the Council as landlord to deliver the scheme on their behalf. The Council's Engineers have developed the detailed design and specification for the replacement scheme in readiness for a tender exercise.

**Tameside Wellness Centre, Denton** 

The Tameside Wellness Centre total scheme value is £16.224m (£13.674m Council investment, £1.5m Sport England grant and a £1.050m repayable loan by Active Tameside.

The Active Tameside £1.050m repayable loan will be the subject of a report to the Council's Senior Leadership Team in June 2019. It should be noted that there is a delay to the drawdown of the Sport England grant. The delay is due to a pre-drawdown

requirement to have a "restriction of title" in place. The situation is being managed and monitored by the Council's Legal team.

On 27 March 2019, Executive Cabinet authorised the Director of Growth to permanently close and demolish Active Denton (Denton Pool) at a cost of £0.250m when the new Tameside Wellness Centre opens in early 2020. An options paper is being is prepared and will presented to Executive Cabinet.

# **VAT implications**

Tameside will be issued with Deed Variation/Amendment to their existing lease which will seek to substitute the existing facility with the new facility on the same terms and conditions until the existing lease comes to an end in March 2024. As previously reported, Financial Management have been reassured by the Council's VAT advisors that there will be no negative VAT consequences for the Tameside Wellness project. However this advice was based on the Council leasing the facility on a peppercorn rent and receiving no other consideration from the lessee. If this arrangement changes, the Councils ability to reclaim VAT on the land transaction or the development and construction of the building would be put at risk.

# **Active Hyde Pool Extension**

The Active Hyde Pool Extension scheme budget is £3.465m. As set out in section 3.1 of this report there have been ongoing delays and procurement issues, which have increased the project costs. Following a recent tendering exercise, a report is now timetabled to be on the agenda of Executive Cabinet meeting scheduled for August 2019. Members will be able to consider the latest position and the options available.

# **Active Medlock**

On 27 March 2019 Executive Cabinet approved a report prioritising a number of projects. The Active Medlock synthetic turf pitch replacement scheme was one of those schemes requesting £0.120m as referenced in section 3.4. A report will be presented to Executive Cabinet in August 2019.

**Legal Implications:** 

(Authorised by the Borough Solicitor)

It is important to manage the Council's leisure offer effectively to ensure it provides value for money and properly supports the health and wellbeing needs of the borough. The monitoring of the capital investment programme by Members plays a key role in doing so. Members need to consider the report holistically and have clear oversight in providing strategic direction when balancing competing priorities, whilst ensuring the Council's fiduciary duties to the public purse continue to be met.

Risk Management:

Risk management is considered in section 5 of this report

**Background Information:** 

The background papers relating to this report can be inspected by contacting Andrea Wright, Capital Projects Lead, by:

Telephone: 0161 342 3980

e-mail: andrea.wright@tameside.gov.uk

### 1. INTRODUCTION

- 1.1 This report provides a summary of progress to date in relation to the delivery of the Council's capital investment programme to improve sports and leisure facilities approved by Executive Cabinet on 24 March 2016. The investment programme is now providing high quality sports and leisure facilities creating a platform to reduce physical inactivity and supporting the development of a sustainable funding model for Active Tameside
- 1.2 Additional benefits from the programme include a reduction in dependence on other Council and health related services, increased participation in community life and improved quality of life for all residents including the most vulnerable.
- 1.3 Once implemented in full, the proposals will enable repayment of outstanding prudential borrowing that is owed by Active Tameside, alongside a sustainable reduction in the management fee paid by the Council.
- 1.4 Approval for any capital re-phasing highlighted in this report will be dealt with in the Capital Monitoring Report presented to the Executive Cabinet.

# 2. PROGRAMMME UPDATE - COMPLETED SCHEMES

- 2.1 The Leisure Assets Capital Investment Programme comprises a number of individual projects. The following schemes have been completed:
  - Active Copley heating system replacement (£0.369m).
  - Active Copley pitch replacement scheme (£0.177m).
  - Active Medlock roof replacement scheme (£0.120m).
  - Active Dukinfield development (ITRAIN) (£1.3m Council investment & £1m repayable loan by Active Tameside).
  - Active Longdendale Development (Total Adrenaline) (£0.600m repayable loan by Active Tameside).

#### 3. PROGRAMMME UPDATE – LIVE SCHEMES

- 3.1 **Active Hyde Pool Extension (£3.465m)** A revised budget of £3.096m for the extension of Active Hyde was recommended for approval by Strategic Planning and Capital Monitoring Panel back in July 2017. In addition, a further £88,280 was approved by Executive Cabinet on 21 March 2018 to increase the capital allocation to £3,185,000 in the 2018-2019 capital programme. It was envisaged that the additional capital would enable work to start on site in May 2018 subject to contract. The budget for the Hyde pool scheme, approved by Executive Cabinet on the 12 December 2018, was increased by £280,000 to £3.465m. This increase was due to the need to revisit the tenders after the withdrawal of the preferred contract just before the signing of contracts.
- 3.2 The contracts for the Hyde Pool scheme were due to be exchange late December 2018. Days before the signing date the preferred contractor withdrew its interest blaming the risks posed by volatility in the local supply chain. This is the second time the scheme has suffered from the withdrawal of the main contractor immediately before contract signing. The explanation provided by the main contractor is as follows; The construction supply chain in the Northwest is extremely busy which means that sub-contractors for things like ground works, steel and other trades can pick and choose their contracts. The surplus of work means that sub-contractors can inflate their quotes and can dictate start and completion dates impacting on programme. The risk imposed by likely post contract cost increases and programme delays were too great for the main contractor in this instance and as a consequence they withdrew their interest in the scheme.

- 3.3 In order to progress the development the Council (via the LEP) has retendered the scheme. The tenders are now being evaluated. The contractors have been asked to review the contract documentation which may lead to further delay if they seek any kind of amendment. Due to the ongoing delays and procurement issues the cost of the scheme is increasing which means that further governance is required which sets out the latest position and the options available to members. The Executive Cabinet meeting scheduled for the 28 August 2019 has been earmarked to consider the cost and programme implications of the recent tender exercise.
- 3.4 Active Hyde Wave Machine Replacement (£0.060m) The Wave Machine installation at Active Hyde would normally need a two-week partial facility closure due to the need to drain the pool tank to facilitate the installation. However, a technical assessment is under way to determine if the installation can take place without draining the pool thereby maintaining attendances and associated income levels for Active Tameside. The design of the new system is underway with installation to take place this financial year.
- 3.5 Tameside Wellness Centre (£13.674m Council Investment & £1.050m repayable loan by Active Tameside & £1.500m grant from Sport England) The Tameside Wellness Centre scheme is progressing well following a Council Key Decision of 27 April 2017. Construction began in November 2018 with completion scheduled for early spring 2020.
- 3.6 Consultation on the design of the centre concluded on the 5 November 2017. However, further design consultation is taking place with a forum of people living with Dementia. This initiative is to ensure that the facility is fully "Dementia Friendly".
- 3.7 The Council's Stage 2 funding application to Sport England was approved by Sport England Panel on the 12 July 2018 subject to the signing of the Lottery Funding Agreement. The Lottery Funding agreement has now been signed and the value of grant confirmed at £1.5m. Sport England's contribution has been added to the capital value of the scheme in the Council's Capital Programme. There is a slight delay to the drawdown of funds from Sport England. The delay is due to a pre-drawdown requirement to have a "restriction of title" in place. The restriction cannot be applied until the documentation arrives from Land Registry which continues to be delayed. The situation is being managed and monitored by the Council's legal team.
- 3.8 Work to facilitate an early delivery of the scheme continues to be progressed with the developer and the main contractor.
- 3.9 Active Denton (Denton Pool) will permanently close when the new Wellness Centre opens in early 2020. Active Tameside will be issued with a Deed of Variation/Amendment to their existing Lease which will seek to substitute the existing facility with the new facility on the same terms and conditions until the existing Lease comes to an end in March 2024.
- 3.10 Denton Pool is in very poor condition and its demolition, subject to planning approval, has been approved by Executive Cabinet once the Tameside Wellness Centre has become operational. The cost of demolition is estimated to be £250,000 but this may be subject to change once the demolition scheme is tendered. It is proposed that the cost of demolition be met from the Capital Programme with the cost of demolition being offset by a capital receipt to be realised from its disposal. The options available to the Council for the disposal of the site will be presented by the Director of Growth to Executive Cabinet for consideration and approval. The 25 September 2019 has been earmarked.
- 3.11 The Wellness Centre fit out is to be funded by Active Tameside from Prudential Borrowing at an approved value of £1.05m. How the funding is to be used and repaid will be set out in a report to the Senior Leadership Team in June 2019.

3.12 Active Medlock Synthetic Turf Pitch Replacement (£0.120m earmarked) - The synthetic turf pitches at Active Medlock are 19 years old and have reached the end of their useful life. The pitches need to be resurfaced if they are to continue to operate beyond this winter. The scheme has been earmarked for support in the Capital Programme subject to full business case approval. Further Governance is required in order for the scheme to progress. A report will be presented to the August meeting of Executive Cabinet.

#### 4. PROGRAMME UPDATE

- 4.1 **Active Ashton (Ashton Pool)** Active Ashton is in poor condition and needs to be fully refurbished if it's to be retained. Current thinking is that the facility needs to be relocated in the form of a wellness centre if it is to impact significantly on Public Health outcomes. Authority to proceed with the survey was set out in the approved Strategic Planning Capital Monitoring Panel Minutes to Executive Cabinet on the 27 March 2019. The outcome of the survey will be used to set out an option paper for further consideration.
- 4.2 Floodlight Replacement Scheme - The athletic facility, off Richmond Street in Ashton, is owned by the Council and leased to East Cheshire Harriers Athletic Club. The lease, which runs until 2031, places the on onus on the club to maintain the facility and keep the grounds in good order. The floodlights, which illuminate the running track and infield are circa 35 years old and have reached the end of their useful life and need to be replaced as a matter of urgency. The replacement of the floodlights is the responsibility of the club under the terms of the existing lease but they need to obtain landlord's consent. In keeping with the Lease, the club intends to replace the 8 floodlights, including the 17m columns using its own financial resources supplemented by a grant from Sport England. The club does not have the technical expertise to deliver the floodlight replacement scheme which includes a 3 phase 415v power supply which needs specialist input. Consequently they have approached the Council as Landlord (Engineers - Design and Delivery) to deliver the scheme on their behalf. The Council's Engineers have developed the detailed design and specification for the replacement scheme in readiness for a tender exercise. The club is funding the project from their own resources along with a successful Sport England Grant. The Council is making a very small contribution from revenue and is providing technical support to deliver the scheme. The funding from the club will be passed to the Council before the scheme starts and the grant from Sport England will be draw down post completion by the club.
- 4.3 The estimated cost of the scheme is as follows:

Sport England Grant Funding £53,735 Club (East Cheshire Harriers) Funding £38,265

Council revenue £8,000 (The Council's contribution is in an

existing revenue budget).

4.4 It is recommended that the value of the scheme be added to the 2019/20 approved Capital Programme on the understanding that they scheme will not progress to contract until all the required funds are in place.

# 5. RISK MANAGEMENT

- 5.1 The major risks associated with all capital schemes include funding, increasing costs and time delays occurring during the development and delivery phases. The Council continues to manage and monitor schemes using robust project management methodology and governance to mitigate these risks.
- 5.2 A decision was made by Executive Cabinet on 23 January 2019 to re-profile the annual revenue investment payable by the Council to Active Tameside due to delays to capital

schemes with revised operational opening dates of October 2020 for Active Hyde and April 2020 for Wellness Centre, Denton. The proposed re-profile of the management fee values payable for the financial years 2018/19, 2019/20 and 2020/21, is summarised in **Table 1**. Active Tameside are amenable to agreeing a gain share arrangement if performance at Active Denton and Active Hyde exceeds the level of assumed operating surplus in 2020/21, whereby the management fee would be reduced in subsequent years.

Table 1

Management Fee Summary (£000)	2018/19	2019/20	2020/21
Existing Management Fee	1,451	924	715
Proposed Management Fee	1,498	1,403	1,077
Additional Management Fee Variation	47	479	362

A further report will be presented to Members during 2020/21 to consider the value of management fee payable for the years 2021/22 to 2023/24 (the end of the existing lease term), in light of the performance of the newly operational sites.

- 5.3 There is a clear risk to both the Council and Active Tameside that delays to facility completion dates will impact on the opportunity for Active Tameside to realise the expected levels of revenue which will subsequently enable the Council to reduce the level of annual revenue investment payable during the existing contract period. The context of the additional revenue that would not be realised for each month a facility completion is delayed is an estimated sum of £35,000 for the Tameside Wellness Centre and an estimated sum of £6,000 for Hyde Pool.
- 5.4 The risk register for the Leisure Asset Investment Programme is attached at **Appendix 1**.

#### 6. CONCLUSIONS

6.1 Good progress is being made in relation to the remaining live schemes. Governance arrangements are now in place for the decisions required in order to progress the Hyde Pool scheme, the Active Medlock Pitch replacement scheme and the options for the disposal of the Active Denton site.

#### 7. RECOMMENDATIONS

7.1 As set out at the front of the report.

# **APPENDIX 1**

# Risk Register at June 2019

	Risk Description	Mitigation Plan	Raw Consequen ce	Raw Likeliho od	Raw Risk Lev el	Actions	Residual Conseque nce	Residual Likelihoo d	Resid ual Risk Level
1 Wellness Centre	Cost increase due to design changes and/or programme delays.	The Council has employed the services of an independent client advisor to support programme and cost management.	3	3		Ongoing monitoring	2	2	4
2 Hyde Gool 6 8 1	Cost increase due to delays and change of preferred contractor.	Work with the preferred contractor to reduce costs where possible	4	4	16	Continued dialogue with the contractor via the LEP	4	4	16
3 Hyde Pool	User group dissatisfaction	Coms Plan	4	4	16	Develop Coms plan Ensure this is compliant with Sports England Lottery Funding grant conditions	4	4	16
4 Active Tamesid e	Ongoing delays impact on Active Tameside's revenue position. There is an estimated impact of £35,000 per month of reduced revenue that will be realised by Active Tameside beyond the project completion date for the Wellness Centre. In addition there is an	discussions with Active Tameside in order to minimise the impact of lost	4	4	16	Continued dialogue with Active Tameside	4	4	16

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	estimated impact of £6,000 per month of reduced revenue that will be realised by Active Tameside beyond the project completion date for Hyde Pool.								
5 Hyde Pool	The scheme is being delivered by the LEP on behalf of the Council. The LEP's priority is the delivery of the Vision Tameside Project. This commitment may impact on their ability to accelerate the scheme as required by the Council	discussions with the LEP to ensure that the scheme is adequately	4	4	16	Continued dialogue with the LEP. The scheme has reached PC but still requires the LEP through the defects liability period and final account	3	3	9

# Agenda Item 11

STRATEGIC PLANNING AND CAPITAL MONITORING PANEL Report to:

Date: 8 July 2019

**Executive Member /** 

**Reporting Officer:** 

Councillor Bill Fairfoull Deputy Executive Leader and Executive

Member (Children's Services)

Richard Hancock – Director of Children's Services

**EDUCATION CAPITAL PROGRAMME** Subject:

**Report Summary:** This report advises members of the Panel on the latest position with the delivery of the Council's Education Capital Programme

and seeks the recommendation of various approvals as set out in

the report.

Recommendations: 1. That approval of the proposed changes to the Education Capital Programme, as outlined in Appendix 1 (Basic Need Funding

Schemes) and Appendix 2 (School Condition Allocation Funding Schemes) be RECOMMENDED To Executive Cabinet.

2. That the risks highlighted in Section 5 of the report are noted.

3. Members are asked to approve additional Devolved Formula Capital of £685,902 for 2018/19 and £344,294 2019/20 Devolved Formula Capital to be added to the Council's capital programme and thereon made available to schools on request,

as referenced in section 2.9 of the report.

4. Members are asked to approve £4,842,699 2019/20 Basic Need allocation and £1,153,000 of 2019/20 School Condition grant to be added to the Council's capital programme, as

referenced in section 2.4 and 2.7 respectively.

**Corporate Plan:** The proposals contained in this report will support the delivery of

the corporate plan.

**Policy Implications:** In line with approved policy.

**Financial Implications: Basic Need Grant** 

(Authorised bv the Section statutory Officer & Chief Finance Officer)

The council has £13,995,524 of Basic Need funding available to spend in 2019/20. This is a balance of unspent grant from previous years- the council did not receive any allocation in 2018/19. Notification has been received of an additional allocation of £4,842,699 for 2019/20 to be added to the Council's capital programme and nil allocation for 2020/21.

Appendix 1 of this report identifies that grant has been earmarked for schemes totalling £7,751,324 which have previously been reported to Strategic Planning and Capital Monitoring Panel and are included on the Council's capital programme. Appendix 1 identifies proposed changes of £1,322,000 bringing the total value of earmarked schemes to £9,073,324. The period 12 Capital Monitoring report includes slippage requests totalling £213,324. There is a balance of unallocated Basic Need funding shown in 2.3 of £4,922,200 and plans are being developed with schools to utilise these funds to provide the additional capacity requirement from September 2019 onwards.

#### **School Condition Grant**

The council has £2,377,774 of School Condition funding available to be spent during the 2019/20 financial year, to improve and maintain the school estate. Appendix 2 identifies that grant has been earmarked for schemes totalling £1,444,000 which have previously been reported to Strategic Planning and Capital Monitoring Panel and are included in the Council's capital Appendix 2 identifies proposed changes of programme. £478,000 bringing the total value of earmarked schemes to £1,922,000. The period 12 Capital Monitoring report includes There is a balance of slippage requests totalling £550,000. unallocated School Condition funding shown in 2.8 of £455,774.

A detailed review of all earmarked schemes in 2019/20 continues to be undertaken and it is anticipated that resource will be identified from other earmarked schemes where costs are expected to be less than budgeted. The allocation of 2019/20 School Condition funding must be spent within the financial year which it relates to otherwise there is a risk that the amount will need to be returned to government.

**Legal Implications:** 

(Authorised **Borough Solicitor)** 

It is a statutory requirement for the Council to set a balanced budget. It is important that the capital expenditure position is regularly monitored to ensure we are maintaining a balanced budget and to ensure that the priorities of the Council are being delivered and achieving value for money.

The Council has clear duties under the education legislation to ensure its schools are properly maintained and fit for purpose to ensure the best possible environment within which to study and This includes ensuring allocated monies are spent appropriately where and when required to avoid a possible challenge to these duties. It is really important that the Council produces a strategic estates strategy for it schools and there is a clear understanding where places are to demonstrate we are meeting our statutory duties.

The council has a strategic procurement arrangement in place with the LEP and in the first instance must go through the schedule 3 arrangements or any other appropriate mechanism under the contract to secure delivery of the projects to ensure building and price risk properly managed by the LEP who are required to secure a vfm judgment on each project. Should the LEP not be able to deliver the projects and advise the Council in accordance with the tight timescales set out under the contract then the Council will need to seek alternative arrangements in line with procurement rules and the Council's own financial arrangements.

**Risk Management:** 

Risk management is addressed within the body of the report.

**Background Information:** 

The background papers can be obtained from Nicola Turner, Interim Head of Development and Investment

Telephone: 0161 342 3980

e-mail: nicola.turner@tameside.gov.uk

#### 1. INTRODUCTION

- 1.1 This report provides an update on the latest position with the Council's Education Capital Programme and seeks recommendation for approval of various proposals in line with Council priorities.
- 1.2 The Council's powers to provide and maintain educational facilities are set out in the Education Act 1996. The Council also has a statutory duty under Section 14 of the Education Act 1996, to secure sufficient and suitable places for pupils in primary and secondary schools in its area.
- 1.3 The government allocates funding for school buildings under a number of categories, the three main ones are described in Section 2 of this report.
- 1.4 Strategic Planning and Capital Monitoring Panel (SPCMP) is requested to note the content of the report, and to make recommendations to Executive Cabinet in respect of the proposed allocation of funding.

### 2. FUNDING AND FINANCIAL POSITION

2.1 The government allocates ring fenced capital grant funding for school buildings under the following main categories:

## **Basic Need Funding**

- 2.2 Basic Need Funding is allocated to each local authority to create new places in schools.
- 2.3 The table below sets out the amount of Basic Need Funding held by the Council, allocated in prior years, which is available to spend in 2019/2020:

Basic Need Funding	Amount £
Basic Need funding available to spend in 2018/19	£13,995,524
Earmarked Schemes for 2019/20	£7,751,324
Proposed Changes	£1,322,000
Unallocated as at 31 May 2019	£4,922,200

- 2.4 On 5 October 2017, the Government announced that the 2019/2020 allocation of Basic Need Funding for Tameside Council would be £4,842,699. An amount of £1,064,699 of this allocation was received in March 2019.
- 2.5 On 29 May 2018, the Government announced the 2020/2021 allocation of Basic Need Funding. It should be noted that Tameside Council received no further allocation.
- 2.6 The balance of the Basic Need funding is profiled to be spent during this year and next in order to deliver the required additional school places by September 2019 and 2020.

#### School Condition Allocation (SCA) Funding

- 2.7 This grant is allocated for the maintenance of school buildings. The funding is part formulaic (based on pupil numbers) and part reflecting recent condition surveys conducted by the Education and Skills Funding Agency (ESFA). The 2019/20 School Condition allocation is £1,153,000.
- 2.8 The table below sets out the amount of School Condition Allocation available to spend in 2019/2020. Full details of proposed schemes are set out in **Appendix 2**.

School Condition Allocation (SCA) Funding	Amount £
SCA funding available to spend in 2019/20	£2,377,774
Earmarked Schemes for 2019/20	£1,444,000
Proposed Changes	£478,000
Unallocated as at 31 May 2019	£455,774

# **Devolved Formula Capital (DFC) Funding**

2.9 Devolved Formula Capital is direct funding for individual schools to maintain their buildings and fund small scale capital projects. It is calculated on a formulaic basis, using the school census dataset and schools make their own arrangements for works to be undertaken. DFC funding available in Tameside in 2019/20 is £344,294 for Maintained Local Authority and £180,889 for Voluntary Aided schools. The Council received £685,902 of additional Devolved Formula Capital in February 2019 relating to financial year 2018/19.

#### 3. PROGRAMME UPDATE

#### **Basic Need Funded Schemes 2019/2020**

- 3.1 The current focus of the Council's Basic Need programme is to create additional places in secondary schools where forecasts have indicated a requirement.
- 3.2 Work is currently on-going to ensure that sufficient places are available in both Primary and Secondary Schools for September 2019 where forecasts have indicated a requirements and following previous Council decisions. A summary of the major schemes is set out below:

# **Aldwyn and Hawthorns**

- 3.3 This scheme increases capacity at Aldwyn School from a 45-pupil intake to 60 and includes a two-classroom extension at Hawthorns School. There have been significant and ongoing delays to the project due to a number of reasons including the collapse of Carillion and inability to finalise contractual arrangements.
- 3.4 Two temporary modular classrooms have previously been provided to accommodate additional pupils from September 2017 and September 2018. Limited works to relocate the Hawthorns staffroom, thereby creating an additional classroom, were carried out over the summer 2018 but the school is continuing to face problems of overcrowding.
- 3.5 Revised costs were agreed by Panel at its last meeting and we are nearing a conclusion on the outstanding contractual issues, which should see works recommence in the summer 2019. The further delays in reaching financial close mean that a third mobile classroom is now required, for Aldwyn, for a short period until the main build is completed.
- 3.6 A recent request to provide additional temporary accommodation for the Hawthorns School is currently being considered.
- 3.7 The Panel is asked to support the allocation of a further £150,000 Basic Need funding for a third mobile at Aldywn and also a further £150,000 for some additional temporary accommodation at Hawthorns.

# **RAG Status: RED**

# St John's CE Dukinfield

3.8 The scheme provides a two-classroom extension, increasing the school's intake from 30 to 45 throughout. This follows on from previous alterations to increase the numbers in KS1. Agreement was reached with the school, as a contingency plan, to reconfigure the use of the existing facilities to accommodate additional pupils from September 2018.

- 3.9 The LEP, via Robertson, are working to complete the design and tender stages. Unfortunately there is insufficient time available to complete the works before September 2019. All available spaces in the school are currently being used. Panel agreed at its last meeting to add a two-classroom mobile in advance of September 2019 until the permanent extension can be completed.
- 3.10 The LEP has now provided a cost estimate for the construction. This along with fees, the additional costs of the temporary accommodation, furniture and equipment plus a small client contingency of £80,000 takes the proposed costs to £1,212,755. Panel has previously approved £1,141,000 for the scheme (including the temporary accommodation). Additional budget of £72,000 is being requested to these additional costs as referenced in **Appendix**1. It should be noted that these costs and programme are based on the scheme being procured via the Additional Services contract with the LEP. These procurement arrangements are currently under review.

#### **RAG Status: RED**

## **Alder Community High School**

- 3.11 The works will increase pupil intake from 155 to 180 and are being procured through Pyramid Schools (now known as Albany), a PFI Special Purpose Vehicle (SPV). Significant internal alterations were carried out over summer 2018 to enable the first year of additional pupils to be suitably accommodated.
- 3.12 Final costs were identified to construct a traditional-built four-classroom extension. These costs were agreed last summer and the works were ordered from the SPV on 30 August 2018. Following this process a new risk emerged associated with the financial stability of Interserve so the decision was taken not to progress the original plan but to open up discussions with the second compliant tenderer. Cost negotiations proceeded but unfortunately the contractor ultimately declined to proceed.
- 3.13 Due to cost increases and programme delays discussions have taken place between all parties to identify an alternative solution to accommodate the increase in pupils from September 2019. The outcome from this discussion is that a modular four-classroom building will be procured which will have a 25 year life span guarantee.
- 3.14 Costs are being finalised but high-level estimates suggest that the modular block and associated costs will be within budget estimates already approved.

## **RAG Status: RED**

# **Hyde Community College**

- 3.15 The scheme increases the school's intake from 210 to 240 and is being overseen by Amber Infrastructure, a PFI Special Purpose Vehicle. Work on the internal alterations commenced in August 2018 with the bulk completed by October 2018. Remaining internal works will be completed over the summer 2019.
- 3.16 A scope and programme of works, to convert the former construction shed into five classrooms, has now been agreed with the school. A high-level budget has been provided that can be met from within the budget envelope already approved but further updates will be reported following tender return. Due to the complex nature of the works the final programme developed by the contractor indicates a handover date of mid April 2020. This timescale is unacceptable to the school and a four-classroom temporary mobile is required from September 2019 until Whit 2020. Additional budget of £200,000 is being requested for this purpose.

#### **RAG Status: RED**

# **Mossley Hollins High School**

- 3.17 The scheme increased the school's intake from 156 to 180 and a new four-classroom modular building was erected over the summer of 2018 and was ready for occupation in time for the new school year.
- 3.18 The school has requested that the Council considers funding some additional works in advance of the original plan. Discussions are on-going to better understand cost, programme and curriculum need.

**RAG Status: GREEN** 

### Rayner Stephens High School / Cromwell Special School

3.19 The scheme aims to increase the school's intake from 150 to 180 places. A further review of the proposed works is required because of new proposals to expand the adjacent Cromwell Special School to include post 16 provision. It is therefore now unlikely that work will commence before summer 2020. A further report will be presented at a future meeting.

**RAG Status: GREEN** 

#### **Audenshaw School**

- 3.20 Discussions have taken place with Audenshaw School to carry out internal remodelling so the school can offer additional places from September 2020. The school previously operated a sixth form and some remodelling of this area is proposed to create additional classrooms. Additional specialist laboratory space is also required.
- 3.21 The project is in the early stages of development and a more detailed update will be presented at the next meeting.

**RAG Status: GREEN** 

### **Denton Community College**

3.22 Discussions are underway to provide additional temporary accommodation at Denton Community College from September 2019. This will take the form of a new temporary six-classroom block, an additional four-classroom block including new science accommodation along with significant internal remodelling to create additional teaching spaces. Panel previously allocated £100,000 for initial scoping and design costs. The temporary six-classroom block is the most urgent of the items and a high level cost estimate to include the building, associated civil engineering and services, ICT and furniture is £750,000. Panel is asked to recommend the allocation of this additional budget of £750,000to ensure it can be ready for the start of term in September 2019. Final costs will be reported to a future meeting.

**RAG Status: AMBER** 

#### All Saints RC High School

3.23 Discussions have recently started with the school to expand their Published Admission Number by 30 pupils in each of the years 2021, 2022 and 2023. The project is in the early stages of development and a more detailed update will be presented at the next meeting.

**RAG Status: GREEN** 

- 3.24 Virements and approval within approved budgets under £100,000 are approved under delegated authority in accordance with the Council's Constitution.
- 3.25 **Appendix 1** provides a financial update with details of Basic Need funding projects over £100,000, previously approved, including proposed changes to scheme funding.

# School Condition Allocation (SCA) Schemes 2019/2020

- 3.26 Following the delay in delivering the majority of the SCA schemes in 2018/2019 a significant number are due to be delivered during summer 2019.
- 3.27 **Appendix 2** provides a financial update with details of School Condition Allocation funded projects over £100k, previously approved, including proposed changes to scheme funding.
- 3.28 A summary of the major schemes is provided below:

### Hollingworth Primary School - Kitchen and Dining Block

- 3.29 The Council was successful in obtaining a Priority Schools Rebuilding programme (PSBP2) allocation from the DfE to rebuild the school's dining hall and kitchen (this will be procured by the DfE). The existing block was condemned as unfit for habitation in 2017 and since then temporary arrangements have had to be put in place to provide lunches. The Council had previously committed funding to the project to ensure it was built to a size that would be more usable and to include ICT so that the space could be used outside of lunchtimes for teaching.
- 3.30 The scheme now requires additional budget as the electricity supply to the whole site is now considered to be insufficient. The DfE, following negotiations, has agreed to fund the majority of these additional works.
- 3.31 Subject to DfE and Electricity North West, delivering in line with the current programme, the new dining hall and kitchen should be ready for occupation in mid-September 2019.

### **St Anne's Primary School Denton**

- 3.32 The work to completely re-roof the school has now been completed.
- 3.33 The next phase of works is to resurface the school playground which is planned to be carried out between Whit and the summer holidays. In addition the school requires a complete re-wire. This has now been designed and tendered and it is proposed to allocate £160,000 to enable these works to be carried out over the 2019 summer holidays.
- 3.34 The final phase, which was reported at the last meeting, is to consider a possible extension of the school into the unused side road. Further information will be provided at a future meeting.

#### **Russell Scott Primary School**

- 3.35 The Council's Design and Delivery team have been undertaking remedial and further funded works at the school following a major remodelling and extension in 2015.
- 3.36 These works have focused on two main issues:
  - a) External works which will ultimately result in specialist works to renew sports pitches this work is currently out to tender.
  - b) Internal works significant remedial works have been identified following an independent review. The Council will shortly go out to tender to gain a better understanding of costs and programme to help devise a phased programme of works to minimise disruption to the school.

#### **Gorse Hall Heat Emitter Replacement**

3.37 This project was scheduled for 2018 but was delayed by Carillion's liquidation. The scheme was tendered in early March 2019 and the intention is to carry out the works over summer 2019. The final costs are significantly lower than originally estimated largely because there is no requirement for major asbestos removal works as was originally assumed.

## Millbrook Heating System Failure

3.38 Problems with the underground pipework meant that the school was completely without heating. Emergency works took place over summer 2018 to create a new gas supply. Due

to time limitations the final part of the works, to replace the heat emitters in the main school, could not be completed. These works remain to be carried out and £69,000 of budget remains available for this. Whilst carrying out works to the system the school's main boiler was identified as being in need of replacement. It is therefore recommended that some of this £69,000 is used to develop designs for a replacement boiler. A decision on whether to prioritise the boiler replacement or the heat emitters will be required once further professional advice has been received.

# **Condition Surveys**

- 3.39 A condition survey of all schools is now being progressed, via the LEP, to provide accurate and up to date information on school condition and inform better targeting of increasingly scarce capital resources.
- 3.40 We are awaiting a final cost and programme and intend to undertake the surveys over summer 2019. The outcome of the surveys will form the basis of an updated Education Capital Asset Management Plan which will prioritise spending on urgent works across the school estate in a clear and transparent manner. It is intended that this updated Plan will be available by spring 2020 to inform spending decisions on major projects over summer 2020 and beyond.

# **Asbestos Management Surveys**

- 3.41 A previous decision was taken to carry out updated asbestos management surveys at the remaining community and VA schools built before the year 2000. The majority of these surveys have now been completed with the remaining four schools to be completed over the summer 2019.
- 3.42 The surveys have identified no major issues although in a number of cases we have been advised to replace encapsulation of asbestos or carry out small-scale removal of damaged asbestos-containing materials. Final costs for carrying out these works are awaited but recommend that at this stage £32,000 is allocated.

#### Structural Safety Alert – RAAC roof planks

3.43 The Council's Structural Engineer has been informed of a potential safety issue with reinforced autoclaved aerated concrete (RAAC) planks. These were used in roof construction in buildings between the 1960s and the 1980s. The Council's structural engineer has been requested to make an initial survey of the 15 schools built within this period to assess whether this type of roofing plank exists. The costs of the initial assessments are estimated at £4,000. Should further investigations be required additional costs will be met from the contingency budget.

# **Special Educational Needs - Cromwell School**

3.44 It is proposed to create new post 16 provision at Cromwell School. This additional provision will provide more choice for Tameside families, enabling some young people who currently attend the school to continue their leaning post 16 at the school. This provision is in demand from parents and will prevent young people having to travel out of borough for similar placements. Initially it is proposed to use two rooms at Rayner Stephen's High School which are directly adjacent to Cromwell School. The two rooms are currently used by the School Library Service. Some expenditure to bring the rooms back to classroom standard, and additional ICT and furniture is required. A replacement home for the Library Service will also need to be identified and this may incur some additional costs. In the short term this is likely to be an alternative location within Rayner Stephens. The costs for this work will be allocated from the Council's Special Provision Fund which is a government grant of £211,254 for 2019/2020.

#### 4. PROCUREMENT AND ADDED VALUE

- 4.1 In accordance with Council policy, most capital projects are procured through the Tameside Investment Partnership (LEP) subject to a price for un-costed risks being agreed prior to the contract being let or work agreed. Alterations to PFI schools are procured through the PFI contracts.
- 4.2 In addition to a fixed price and scope being provided, the LEP has a responsibility to confirm to the Council that value for money is being delivered, either through tendering or benchmarking using independent review on the larger projects. The LEP has also committed to delivering added value in the form of using local supply chains and providing apprenticeships and work experience opportunities.
- 4.3 Following the Council's Executive Cabinet decision on 20 June 2018 to review the current arrangements with the LEP by 31 July 2019, there will be a need to ensure that a longer term sustainable solution for the delivery of the Education Capital Programme forms part of the consideration of the review.
- 4.4 Some smaller schemes are procured directly through the Council's Engineering Design & Delivery and Disabled Adaptation teams or through the Tameside Works First initiative for local businesses.
- 4.5 Capital projects at voluntary aided schools are generally procured directly by the relevant diocese as they own the buildings.

#### 5. RISK MANAGEMENT

- 5.1 The specific risks and mitigation plans, associated with each of the projects, have been identified in the main section of the report.
- 5.2 The majority of the Council's Education Capital Programme is procured through the Tameside Investment Partnership (LEP). The LEP previously engaged Carillion as their main sub-contractor. There have been unavoidable delays to the programme following the liquidation of Carillion on 15 January 2018. Robertson was subsequently appointed as a replacement but not until the 30 July 2018. This meant there was little time to tender, mobilise and carry out schemes over summer 2018.
- 5.3 During this unstable period alternative delivery options have been progressed, where appropriate, for a limited number of schemes especially where they related to urgent health and safety works or to provide necessary school places. Schemes, where appropriate, were procured through the Council's Engineering and Disabled Adaptations teams and via other third-party arrangements.
- 5.4 Contingency plans were also developed, in partnership with schools, to ensure there was minimal disruption to learning where it is evident that schemes cannot be delivered within the timescales available. Schools have been particularly understanding in these instances to engage in identifying and agreeing pragmatic contingency measures.
- 5.5 There were several planned schemes to replace school heating systems that were unable to start over the 2018 summer holidays. These schemes are hugely intrusive and could not be carried out at weekends/after school as the heating systems need to be drained. The next opportunity to carry out these works is over summer 2019. Discussions are continuing with the schools involved but all these schemes out of necessity had to slip into the 2019/2020 financial year.

- 5.6 Although the collapse of Carillion and the delay in appointing a new FM contractor have put the Education Capital Programme under pressure the programme should be largely back on track, following the delivery of a significant number of SCA schemes, over the summer holidays.
- 5.7 Engagements with identified schools have already commenced in order to start to develop new projects, in a timely manner, thereby ensuring the effective delivery of additional school places by September 2020.
- 5.8 Lack of capacity within the Council, specifically for project management, continues to be a challenge and contribute significantly to programme delays. Interim capacity has now been secured and plans are in place to recruit to vacant posts..
- 5.9 Inflation in the building industry is also a more significant risk than previously experienced and larger schemes will be most affected. Early scoping and pricing of the works will mitigate against this and enable projects to be delivered in a timely and cost-effective manner.

#### 6. **RECOMMENDATIONS**

6.1 As set out at the front of the report.

# **APPENDIX 1**

# **Basic Need Funding Schemes - Financial Update**

The table below provides details of Basic Need funded projects, previously approved, including requirements for additional funding.

BASIC NEED SCHEMES	2018/19 Approved Budget	2019/20 Approved Budget	Slippage at 2018/19 Closure (subject to approval)	2019/20 Budget Including Slippage
Aldwyn Primary School	558,000	2,228,000	415,972	2,643,972
Alder Community High School	450,000	1,959,000	(270,648)	1,688,352
Hawthorns Additional Temporary Accommodation	0	0	0	0
Hyde Community College	500,000	1,246,000	(46,000)	1,200,000
St John's CE Dukinfield	55,000	1,086,000	35,000	1,121,000
Rayner Stephens Academy	2,000	473,000	0	473,000
Mossley Hollins High	750,000	331,000	30,000	361,000
Denton Community College	0	100,000	0	100,000
Audenshaw High School	0	100,000	0	100,000
Other Schemes Individually below £100K	99,000	15,000	49,000	64,000
Total	2,414,000	7,538,000	213,324	7,751,324

BASIC NEED SCHEMES	Revised 2019/20 Budget	Proposed Changes	Total Scheme Budget
Aldwyn Primary School	2,643,972	150,000	2,793,972
Alder Community High School	1,688,352	0	1,688,352
Hyde Community College	1,200,000	200,000	1,400,000
St John's CE Dukinfield	1,121,000	72,000	1,193,000
Rayner Stephens Academy	473,000	0	473,000
Mossley Hollins High	361,000	0	361,000
Denton Community College	100,000	750,000	850,000
Audenshaw High School	100,000	0	100,000
Other Schemes Individually below £100K (inc Hawthorns temp accommodation)	64,000	150,000	214,000
Total	7,751,324	1,322,000	9,073,324

# **APPENDIX 2**

# **School Condition Allocation Schemes - Financial Update**

The table below provides details of School Condition Allocation funded projects over £100k, previously approved, including requirements for additional funding.

SCHOOL CONDITION SCHEMES	2018/19 Approved Budget	2019/20 Approved Budget	Slippage at 2018/19 Closure (subject to approval)	2019/20 Budget Including Slippage
St Anne's Denton Primary	500,000	60,000	(20,000)	40,000
Russell Scott Primary	385,000	0	320,000	320,000
St Thomas Moore	200,000	0	0	0
Gorse Hall Primary	19,000	178,000	4,000	182,000
Stalyhill Infants	11,000	103,000	2,000	105,000
Stock Condition Survey	100,000	0	100,000	100,000
Other Schemes Individually below £100K	600,000	553,000	144,000	697,000
Total	1,875,000	894,000	550,000	1,444,000

SCHOOL CONDITION SCHEMES	Revised 2019/20 Budget	Proposed Changes	Total Scheme Budget
St Anne's Denton Primary	40,000	160,000	200,000
Russell Scott Primary	320,000	0	320,000
Gorse Hall Primary	182,000	(106,000)	76,000
Stalyhill Infants	105,000	26,000	131,000
Stock Condition Survey	100,000	0	100,000
Other Schemes Individually below £100K	697,000	398,000	1,095,000
Total	1,444,000	478,000	1,922,000

# Agenda Item 12

STRATEGIC PLANNING & CAPITAL MONITORING PANEL Report To:

Date: 8 July 2019

**Executive Member/Reporting** 

Officer:

Cllr Allison Gwynne - Executive Member - Neighbourhoods,

Community Safety and Environment

Emma Varnam – Assistant Director – Operations &

Neighbourhoods

Subject: CAPITAL **PROJECTS OPERATIONS AND** 

**NEIGHBOURHOODS** 

**Report Summary:** The report provides an update on the 2019/20 Operations and

Neighbourhoods Capital Programme. Section 2 of the report details the major approved capital schemes in the Operations and

Neighbourhoods Directorate for 2019/20.

In addition, Section 4 of the report provides an update on the Council's bid to the GM Mayor's Challenge Fund for Walking and Cycling and on the progress of the Council's bid into the

Department for Transport's (DfT) Safer Roads Scheme.

**Recommendations:** To note the report and the details of the status of the schemes in

the programme.

To recommend to Executive Cabinet that the additional capital grant funding set out in Table 4, Table 5 and section 4.16 of this

report is added to the Council's Capital Programme.

**Links to Community Strategy:** The schemes within the 2019/20 Highways Capital Programme

seek to provide an improved and more sustainable highway related asset for the residents and businesses of Tameside, thereby contributing to a safe environment, continuing economic regeneration and contributing to a low carbon economy; key priorities within the 2012-22 Tameside Sustainable Community

Strategy.

Development of work on improving the walking and cycling infrastructure supports a healthier borough and a move away from

the reliance on cars as the first choice of transport.

Other schemes have been prioritised as they support the

Council's strategies for the borough.

**Policy Implications:** The funding allocation for the Highways Capital Programme

supports the Council's Corporate Plan priorities around the

Sustainable Community Strategy.

It also supports the objectives of the Greater Manchester 3<sup>rd</sup> Local Transport Plan and associated strategies thereby underpinning its aims and objectives at a regional and local level, including walking and cycling strategies, reducing congestion and improving air

quality.

**Financial Implications:** 

(Authorised by the Section

151 Officer)

The financial implications highlighted within this report are as

**Local Highways Maintenance Capital block funding** 

The Engineers Maintenance block allocation for 2019/20 totals

£2.258m. Table 4 of this report shows how funding is allocated to each area on an agreed DfT basis.

Highways England has also allocated an additional one-off £1.029m funding to Tameside. Of this funding £0.258m has been allocated to capital and £0.772m allocated to Revenue. Table 5 of this report shows breakdown of this funding as per agreement with DfT.

### **Department for Transport - Safer Roads Fund**

An amount of £0.200m relating to Safer Roads fund from DfT is available to Tameside for financial year 2019/20. Details of this external successful bid are included in section 4.16 of this report.

# Highways Tameside Asset Management Plan (TAMP) 2019/20

The Tameside Asset Management Plan (TAMP) for 2017/18-2019/20, identified a funding of £13.250m. Approval of expenditure totalling £8m was approved and added to the capital programme for the two year period 2017/18 and 2018/19. The remaining capital funding of £5.250m was requested and approved by Executive Cabinet in March 2019 for 2019/20.

To secure additional TAMP for future years, a forward looking five year rolling Tameside Asset Management Plan /Business case must be submitted to members for consideration.

# Additional Car Parks at Darnton Road Ashton/Stalybridge Boundary

Section two of this report includes details of additional car parks at Darnton Road An investment of £0.950m was approved, however construction costs have increased by £0.216m and the addition of electric charging points at a cost of £0.034m to the scheme has increased the investment to £1.2m. These additional pressures will need to be funded from revenue budgets. It was initially estimated that the scheme would generate annual income of £0.590m. This estimate has reduced to £0.396m. The payback period was originally estimated to be 2 years; however, this is now likely to take longer due additional construction costs and revised income projection.

# Slope Stability Works – Fairlea, Denton & Greenside Lane, Droylsden

The Fairlea element of the slope stability works of £0.350m is currently on budget and expected to be completed in 2018/19. The budget of £0.300m for Greenside Lane is now being reevaluated and due to complexities is expected to overspend by £0.350m. This will be confirmed once all options have been assessed and a further report will be submitted for approval.

# **Repair and Restoration of Cemetery Boundary Walls**

This project is expected to be completed this financial year and within the approved budget of £0.260m.

# Replacement of Cremators and Mercury Abatement, Filtration Plant and Heat Recovery Facilities

A budget of £2.500m was approved in October 2018, the

procurement process is underway, and the Council is expected to appoint a contractor in June 2019. Once the contract is awarded, a more accurate projected spend against budget should be available, but currently it is expected to be within budget and incurred within this financial year.

### Legal Implications:

# (Authorised by the Borough Solicitor)

The Council has a statutory duty to maintain adopted highways and highway structures for which it is the highway authority under section 41 of the Highways Act 1980. The Cabinet approve the programme within the budget set by Council and the Panel are required to monitor to ensure it is being delivered efficiently effective on time and within budget. This report is intended to assist with that and members should ask for such information they require to assure themselves of delivery.

## **Risk Management:**

- Failure to approve the proposed Engineering Capital Programme will prevent the appropriate allocation of resources by the Authority.
  - A robust programme of works will be developed to ensure that the objectives underpinning the Department for Transport and other funding allocations will be met and at the same time meet the objectives contained in Tameside's Community Strategy.
- Inclement weather preventing commencement and completion of schemes.
  - A comprehensive programme of works will be agreed between partners to ensure completion by approved dates. However, should the programme not be achieved it may be necessary to arrange for any outstanding financial resources to be transferred into the following financial year.
- Inability of suppliers to deliver materials within a time frame to meet completion targets.
  - Whilst the Council's Operational Services and external contractors have access to many material suppliers, shortages of materials may necessitate alternatives to be substituted or approval will be sought to carry over the project into the following year for completion;
- The ability of the Council's own *Operational Services* or external contractor to implement the scheme in the current financial year.
  - This risk will be managed by ensuring that should Operational Services or the external contractor be unable to complete the works during the current financial year, approval will be sought to carry over the project into the following year for completion.
- Statutory procedures linked to certain schemes could delay implementation.
  - Should it be necessary approval will be sought to carry over the project into the following year for completion.
- Mayor's Challenge Fund Bids.
   Failure to deliver the programme after securing funding will impact on the future success of bids from this source.
- Other Schemes.
   Failure to deliver the programme after securing funding will impact on the future success of bids from this source.

#### Access to Information:

The background papers relating to this report can be inspected

by contacting:

Alan Jackson, Head of Highways and Transport

Telephone: 0161 342 2818

घ e-mail: alan.jackson@tameside.gov.uk

#### 1. BACKGROUND INFORMATION

1.1 This report provides an update on current projects and schemes in the 2019/20 year, including the governance currently in place and updates on prioritisation of business cases produced for identified business critical systems and bids for external grants.

# 2. APPROVED SCHEMES

# **Highways: Transport Asset Management Plan (TAMP)**

- 2.1 The Tameside Transport Asset Management Plan for 2017-2021 identified proposals to invest £20.000m in the Council's highways over a four year period; financial years 2017/18 2020/21.
- 2.2 For years 2017/18 and 2018/19, £8.000m was approved. An allocation of £5.250m capital funding in 2019/20 for the TAMP has been also been approved. The remaining £6.750m (2020/21) will be considered as part of the prioritisation of capital resources.
- 2.3 The programme for 2019/20 is shown in **Appendix 1.** Any schemes not completed due to adverse weather conditions or for programming decisions in relation to traffic management issues will be re-programmed to be competed as soon as possible.
- 2.4 Since approval of the programme, Engineers have commenced on the works scheduling and programming. A detailed progress update will be given in the next monitoring report.

# Flooding: Flood Prevention and Consequential Repairs

- 2.5 The Strategic Planning & Capital Monitoring Panel on 9 October 2017 identified a £0.775m allocation for Flood Prevention and Repairs and work was completed to the value of £0.130m for urgent repairs in 2018. This included works to upland paths and bridleways that were severely damaged by flooding.
- 2.6 Following flooding in late 2017 and again in 2018, statutory 'Section 19' reports were produced as required by the Flood and Water Management Act 2010. These highlighted a number of flood and drainage assets that were substandard from a maintenance, access and performance point of view and required improvement to help increase resilience across the Borough. These include the following drainage assets in Table 1 below;

Table 1

Road	Town	Site
Demesne Drive 1	Stalybridge	rear of 113/115
Demesne Drive 2	Stalybridge	opposite 93/95
Mottram Old Road,	Stalybridge	
Micklehurst Road 1	Mossley	rear of 93
Micklehurst Road 2	Mossley	exit from pond
Halton Street	Hyde	
Gower Road	Hyde	
Store Street	Ashton-under-Lyne	
Ney Street	Ashton-under-Lyne	
Cartwright Street	Hyde	

A fu2A2.

A full business case for the remaining £0.650m was prepared, presented and subsequently approved via Executive Board and Executive Cabinet on 12 January 2019. Work will take place in 2019/20 and 2020/21 on the assets listed above.

# Street Lighting - LED (Light Emitting Diode) Replacement Programme

- 2.7 An additional investment by the Council to continue the programme to cover the major strategic and classified roads in the Borough for replacing street lights with LED lamps has been identified as business critical and a full business case to the value of £3.600m was completed and approved by Executive Cabinet in October 2018, with the programme due to commence in 2019/20.
- 2.8 The service is currently undertaking a procurement exercise with STaR to purchase the LED lanterns and appoint design consultants. The designs cannot be finalised until the type of lantern has been approved. Once these have been awarded an instalment programme can be determined.

#### **Additional Car Parks at Darnton Road**

- 2.9 A report to the Panel in March 2017 identified a business case to introduce new car parks in and around Tameside Hospital, identifying estimated costs and potential pay-back period, with a proposed phased introduction of the new car parks on a programmed basis.
- 2.10 An investment of £0.950m was approved and it was indicated that the scheme would achieve pay back within two years due to potentially generating a sum of £0.590m per annum. However, due to a loss of car parking spaces the projected annual income has been revised to £0.396m. At CP2 and CP2a these losses are due to depths of uncharted Utility Services, and at CP3 due to changes to the on-street parking order.
- 2.11 Table 2 below provides current details of expected completion dates, together with revised final construction estimates and numbers of spaces available following detailed design.

Table 2

	Parking spaces	Construction Cost Estimate (£'000)	Notes	Forecast Income (Full Year) £000s	Payback period (Years)
CP5	230	740	Open Sept 2018	230*	3.2
CP3	30	190	Open Jan 2019	40	4.75
CP2	73	203	June 2019	99	2.05
CP2a	20	33	May 2019	27*	1.2
TOTAL	353	1,166			

<sup>\*</sup>CP5 at £1000 per space, and CP2a at £1350 per space.

- 2.12 The costs to date total £1.000m, with a further £0.166m expected to complete the scheme meaning that there is an expected overspend of circa £0.216m. There have been increased construction costs for CP2 due to additional works on site and increased legal fees incurred negotiating easement and land agreements. As these negotiations are still ongoing they have also delayed the expected car park opening.
- 2.13 In addition, since the start of this project there has been a major push on improving air quality across Greater Manchester and the Council has identified the introduction of electric vehicle charging points on Council car parks as one of the ways to support this. The current proposal is to install four dual charging pillars across the car parks (two on CP5 and one each on CP2 and CP3) to give eight charging points at a cost of £0.0085m each. The additional spend of £0.034m (funded from revenue budgets) for vehicle charging points will be required to be funded from the car park revenue budget and this additional cost will be added to the pay-back period.

# Slope Stability Works - Fairlea, Denton and Greenside Lane, Droylsden

- 2.14 On 12 December 2018 Executive Cabinet approved a sum of £0.650m for the remedial slope stability works required at Fairlea and Greenside Lane. This figure is split £0.350m for Fairlea, and £0.300m for Greenside Lane.
- 2.15 The construction of the retaining structure at Fairlea commenced on site on 29th April 2019. The works to install the wall and provide protection to the stream bed and slope drainage are expected to continue until the middle of August 2019. Works by United Utilities (UU) to replace sections of the damaged pipework, which runs through the gardens to several of the properties, is due to commence on completion of the retaining wall installation and to run concurrently with the slope and stream works by the council's contractor'. The cost of the works and design/supervision is estimated at £0.350m, and this project is currently on budget.
- 2.16 Options for the scheme at Greenside Lane are being re-evaluated by the Council's consultant and specialist geotechnical advisors. The scheme will involve complicated and extensive negotiations with residents and landowners.
- 2.17 Due to the complexity of the scheme at Greenside Lane costs are expected to exceed the approved budget. Until all options for Greenside Lane have been assessed we do not currently know the shortfall in funding, however we envisage this to be in the region of £0.350m

## Repair and Restoration of Cemetery Boundary Walls

- 2.18 Following an inspection by structural engineers, £0.260m was earmarked in the Capital programme for the repair and restoration of Cemetery Boundary Walls in the borough. This scheme was marked as business critical and approved by the Executive Cabinet on 24 October 2018.
- 2.19 A programme of works has been put together for the Council's cemeteries that have been identified as Medium/High risk in Ashton, Dukinfield, Hyde, Mossley and Mottram. The works will address the identified defects on alternative boundary protection such as metal railings and fencing at Audenshaw, Denton and Droylsden Cemeteries.
- 2.20 Through the procurement process, the Council's structural engineers have split the work into 5 lots and stonemasons were able to bid for the individual tenders. Currently, work has been carried out and completed at Ashton (Hurst) Cemetery, Mossley Cemetery and Mottram Cemetery. The other packages for Hyde Cemetery, Dukinfield Cemetery, Audenshaw Cemetery, Denton Cemetery and Droylsden Cemetery are being prepared.
- 2.21 The work is programmed to be completed within this financial year. It is also anticipated that the final cost of the project will be within the allocated budget of 0.260m.

# Replacement of Cremators and Mercury Abatement, Filtration Plant and Heat Recovery Facilities

- £2.500m was earmarked in the capital programme to fund this project. This scheme was marked as business critical and was approved by Executive Cabinet on 24 October 2018. The estimated £2.500m cost of this scheme is based on quotations from other organisations.
- 2.23 STaR are engaged with the procurement of this project. Submissions were invited for the contract via The Chest, with the submission deadline being the 12 April 2019. Three interested companies submitted tenders by the deadline and the evaluation process took place on 29 April 2019.
- 2.24 Further financial analysis is being carried out as a result of the evaluation meeting and clarification is being sought on various aspects of the submissions to ensure risk to the

Council is eliminated. Due to this, the original commencement date of May 2019 has slipped slightly. However, the Council should be in a position to award the contract by the middle of June 2019.

2.25 All spend is anticipated to be spent during the financial year 2019/2020 as planned. It is probable that the costs of the project may be less than originally anticipated but more detail on this will be provided once contracts have been awarded.

# **Highways England (M67) – Sustainable Travel Grant**

2.26 Highways England (HE) has provided a specific grant of £1.950m to Tameside MBC to provide facilities that promote sustainable travel options (walking and cycling) between Hyde and Hattersley. This grant covers the financial year 2019/20 and 2020/21. During 2019/20, £0.250m is available for the feasibility, design and consultation elements of this project. £1.700m will be available in 2010/21 for construction and commissioning.

### Fleet Replacement

2.27 The 2019/20 Capital programme includes budget for the procurement of 21 vehicles and a further report will be taken to Executive Cabinet in July 2019. Future fleet replacement will be determined by a new fleet replacement strategy which is being developed.

#### 3. EXTERNAL BIDS AND GRANTS

# The Greater Manchester Mayor's Cycling and Walking Challenge Fund Programme

- 3.1 The Mayor's Cycling and Walking Challenge Fund (MCF) has been established to deliver on the Greater Manchester Cycling and Walking Commissioner's 'Made to Move' report. The aim is that Greater Manchester becomes a city region where walking and cycling are the natural choices for shorter journeys, as set out in the Greater Manchester Transport Strategy.
- 3.2 The MCF is split into two funding categories, namely 'Active Centres and Corridors' and 'Active Neighbourhoods' and Tameside MBC have submitted a number of bids to each of these funds.
- 3.3 The intention of the MCF is to invite proposals to be submitted on a regular three monthly basis and, unlike many bidding funds, proposals can be re-submitted and amended to incorporate further improvements in subsequent bids.
- 3.4 Tameside's ongoing bids into the fund have been discussed with the Mayor's team in advance. Scheme details for bids that have been granted 'programme entry' are shown in **Appendix 2**.
- 3.5 Funding is subject to ratification by the Greater Manchester Combined Authority (GMCA) and all schemes are subject to joint funding arrangements.

# Department for Transport (DfT) Highways Maintenance Grant, Incentive Fund and Pothole Fund

- In December 2014, the DfT published local highways maintenance funding information to all highway authorities for the financial years 2015/16 to 2020/21 inclusive. The Tameside MBC allocation for 2019/20 is £2.258m. This is made up of £1.869m maintenance allocation and £0.389m Incentive Fund allocation (for 'Band 3' authorities as part of GM Devolution Agreement, all GM authorities are treated as Band 3 and receive the maximum Incentive Fund allocation).
- 3.7 The DfT funding is for roads, bridges & structures and Street Lighting is apportioned using a national formula, shown below in Table 4;

Table 4

Highway Asset	Allocation % (National Formula)	DfT 2019/20 Allocation
Roads	75	£1.6935m
Bridges & Structures	18	£0.4065m
Street Lighting	7	£0.1580m
Total	100	£2.2580m

- The DfT roads element (as above), along with the 2019/20 TAMP allocation of £5.250m (see Section 2.3), is used to deliver the highway works programme as set out in **Appendix**
- 3.9 In October 2018, the Chancellor announced in the Budget that the Government was allocating a further £420m of new money for local highways maintenance. This additional resource was allocated using the highways maintenance funding formula and is for the repair of roads (including potholes), bridges and local highways infrastructure generally.
- 3.10 The funding for each highways authority is based on the length of the local road network. For Tameside MBC the allocation is £1.029m for use in 2019/20. This additional funding is subject to the national formula with regards to the different highway assets. Details are set out below in Table 5;

Table 5

Highway Asset	Allocation % (National Formula)	DfT additional funding
Roads	75	£0.77 <mark>1</mark> m
Bridges & Structures	18	£0.186m
Street Lighting	7	£0.072m
Total	100	£1.029m

3.11 Please note that the £0.772m above for 'Roads' is counted as a revenue fund and not capital.

# **Department for Transport – Safer Roads Fund**

- 3.12 The Council prepared a joint bid with Oldham MBC into the above fund for the A670 corridor, Mossley Road Ashton.
- 3.13 DfT have now confirmed that our bid for £0.200m was successful and the DfT have now made a formal announcement to confirm this with funding being available from April 2019.
- 3.14 The scheme includes for the introduction of a signal controlled pedestrian crossing at St. George's Primary School, together with enhanced road markings, variable message signs and enhanced street lighting. Scheme details are currently being drawn up and associated Traffic Regulation Orders will be advertised for consultation as required.

# 4. FINANCIAL CAPITAL MONITORING

4.1 A separate detailed financial monitoring report setting out the outturn position for 2018/19 and budgets for 2019/20 is included as a separate item on this agenda. The first detailed capital monitoring exercise will be undertaken as at 30 June 2019 and will be reported to Executive Cabinet in August 2019, and Strategic Planning and Capital Monitoring Panel in September 2019.

4.2 The following additional grants have been received or notified since the last capital report. Further detail is set out in section 4 above. Members are asked to recommend to Cabinet that these grants are added to the Operations and Neighbourhoods Capital Programme.

# 5. **RECOMMENDATIONS**

5.1 As detailed on the front page of this report.



# Approved Highways Structural Maintenance Programme 2019/20

Town	Road	Ward	From / To	Treatment
Ashton	Alder Close	Ashton Hurst	Glendon Crescent to End	Carriageway Micro
	Alt Road	Ashton Hurst	Broadoak Road to L/C 48	Carriageway Micro
	Brecon Crescent	Ashton Hurst	O/S 8/9 to Glendon Crescent	Carriageway Micro
	Broadoak Crescent	Ashton Hurst	Full Crescent	Carriageway Resurfacing
	Broadoak Road	Ashton Hurst	Broadoak Crescent to Oakfold Avenue	Carriageway Micro
	Gambrel Grove	Ashton Hurst	Gambrel Bank Road to End	Carriageway Resurfacing
	Glendon Crescent	Ashton Hurst	Bristol Avenue to Jct Brecon Crescent	Carriageway Micro
	Lees Road	Ashton Hurst	St Christophers Church to Greenhurst Road	Carriageway Resurfacing
	Cottingham Drive	Ashton St Michaels	Holden Street to End	Carriageway Resurfacing
7	Derby Road	Ashton St Michaels	Neal Avenue to Beaufort Road	Carriageway Micro
Pag	Garden Walk	Ashton St Michaels	Cottingham Drive to End	Carriageway Resurfacing
ge	Hurst Brook Close	Ashton St Michaels	Cottingham Drive to End	Carriageway Resurfacing
10	Stamford Square	Ashton St Michaels	Montague Road to Mellor Road	Carriageway Resurfacing
07	Stanhope Street	Ashton St Michaels	Curzon Road to Russell Street	Carriageway Resurfacing
	Burlington Street	Ashton St Peters	LC 20 to Whitecroft Lighting	Carriageway Micro
	Fitzroy Street	Ashton St Peters	Pottinger Street to South Street	Carriageway Micro
	Katherine Street	Ashton St Peters	Richmond Street to Cavendish Street	Carriageway Resurfacing
	Kelvin Street	Ashton St Peters	Pottinger Street to South Street	Carriageway Micro
	Lees Street	Ashton St Peters	Lord Street to Henrietta Street	Carriageway Micro
	Marlborough Street	Ashton St Peters	Pottinger Street to Howe Street	Carriageway Micro
	Welbeck Street South	Ashton St Peters	Hill Street to Park Parade	Carriageway Resurfacing
	Ambleside Avenue	Ashton Waterloo	Crowhill Road to Taunton Road	Footway Micro
	Bowness Road	Ashton Waterloo	Furness Avenue to Kendal Avenue	Footway Micro
	Buttermere Road	Ashton Waterloo	Knowle Avenue to Taunton Road	Footway Micro
	Coniston Grove	Ashton Waterloo	Knowle Avenue to Buttermere Road	Footway Micro
	Crowhill Road	Ashton Waterloo	Keswick Avenue to Knowle Avenue	Footway Micro
	Croxdale Close	Ashton Waterloo	Wordsworth Crescent to End	Footway Micro

Town	Road	Ward	From / To	Treatment
	Eaton Drive	Ashton Waterloo	Richmond Street to End	Footway Micro
	Everest Avenue	Ashton Waterloo	Vicarage Road to End	Carriageway Micro
	Furness Avenue	Ashton Waterloo	Penrith Avenue to Bowness Road	Footway Micro
	Henley Drive	Ashton Waterloo	Richmond Street to End	Footway Micro
	Hylton Drive	Ashton Waterloo	Wordsworth Crescent to Furness Avenue	Footway Micro
	Inglewood Close	Ashton Waterloo	Wordsworth Crescent to End	Footway Micro
	Knowle Avenue	Ashton Waterloo	Taunton Road to Oldham Road	Footway Resurfacing
	Lindisfarne Road	Ashton Waterloo	Full Length (Both Sides)	Footway Micro
	Marsden Close	Ashton Waterloo	Wordsworth Crescent to End	Footway Micro
	Newmarket Road	Ashton Waterloo	Taunton Place to Taunton Brook Lane	Carriageway Resurfacing
	Patterdale Road	Ashton Waterloo	Newmarket Road to Crowhill Road	Footway Micro
π	Penrith Avenue	Ashton Waterloo	Keswick Avenue to End	Footway Micro
Paç	Richmond Street	Ashton Waterloo	Knowl Avenue to Wordsworth Crescent	Footway Micro
ge	Robinson Street	Ashton St Peters	Yorkshire Street to Turner Street	Carriageway Micro
108	Springvale Close	Ashton Waterloo	Wordsworth Crescent to End	Footway Micro
8	Thirlmere Avenue	Ashton Waterloo	Ullswater Avenue to End	Footway Micro
	Ullswater Avenue	Ashton Waterloo	Ambleside Avenue to Knowle Avenue	Footway Micro
	Wilshaw Grove	Ashton Waterloo	Wilshaw Lane to Downshaw Road	Carriageway Micro
	Windsor Drive	Ashton Waterloo	Richmond Street to End	Footway Micro
	Wood Lane	Ashton Hurst	Wilshaw Lane to Broadoak Road	Carriageway Resurfacing
Audenshaw	Cemetery Road	Audenshaw	Mini Roundabout Only	Carriageway Resurfacing
	Denshaw Avenue	Audenshaw	Egerton Street to Hopkinson Avenue	Carriageway Micro
	Guide Lane	Audenshaw	Shepley Jct to Scott Gate	Footway Micro
	Hibbert Avenue	Audenshaw	Denshaw Avenue to Hopkinson Avenue	Carriageway Micro
	Manshaw Road	Audenshaw	Ashton Old Road to End	Carriageway Resurfacing
	Mount Pleasant Street	Audenshaw	Bye Street to Bank Street	Footway Resurfacing
Denton	Foxhall Road	Denton North East	TBC	Footway Resurfacing
	Hulton Street	Denton North East	Manchester Road to End	Footway Resurfacing
	Pendle Road	Denton South	Various Lengths TBC	Footway Resurfacing

Town	Road	Ward	From / To	Treatment
-	Pine Grove	Denton North East	St Lawrence Road to End	Footway Micro
	Whittles Ave	Denton North East	St Lawrence Road to Leesway Drive	Carriageway Micro
	Alfreton Ave	Denton South	Mancunian Road to End	Footway Resurfacing
	Brecon Avenue	Denton South	Lancaster Road to End	Carriageway Micro
	Brecon Avenue	Denton South	Lancaster Road to End	Footway Resurfacing
	Heanor Ave	Denton South	Mancunian Road to End	Footway Resurfacing
	Northstead Avenue	Denton South	Mill Lane to End	Footway Micro
	Stockport Road	Denton South	Scott Road to Stockport Boundary	Carriageway Micro
	Wordsworth Road	Denton South	TBC	Footway Resurfacing
	Ashwood Avenue	Denton West	Hulme Road to Balmoral Drive	Carriageway Resurfacing
	Elizabeth Street	Denton West	Grey Street to Seymour Street	Carriageway Micro
	Heaton Street	Denton West	Grey Street to Manchester Road	Carriageway Micro
	Lincoln Avenue	Denton South	Denbigh Road to End	Carriageway Micro
O O	Thornley Lane South	Denton West	G/E 799 Windmill Lane to Bluestone Rd	Carriageway Resurfacing
Page	Windmill Lane	Denton West	Oldham Street to Orbital Way	Carriageway Resurfacing
	Windmill Lane	Denton West	Dane Bank P/H to Thornley Lane South	Carriageway Micro
09				
Droylsden	Hoppet Lane	Droylsden East	Moorside Street to Hawthorn Road	Footway Micro
	Jack Lane	Droylsden East	Moorside Street to Richmond Street	Carriageway Micro
	Langfield Crescent	Droylsden East	Malvern Avenue to End	Footway Micro
	Malvern Avenue	Droylsden East	Jack Lane to End	Footway Micro
	Richmond Street	Droylsden East	Jack Lane to Holyoake Street	Carriageway Micro
	Rosewood Avenue	Droylsden East	Newton Street to James Street	Carriageway Micro
	Royal Avenue	Droylsden East	St John's Avenue to End	Footway Resurfacing
	Sherwood Avenue	Droylsden East	Jack Lane to End	Footway Resurfacing
	St John's Avenue	Droylsden East	Moorside Street to End	Footway Resurfacing
	Albion Drive	Droylsden East	Sunnyside Road to Clough Road	Carriageway Micro
	Ash Road	Droylsden West	Manor Road to Tip Entrance	Carriageway Resurfacing
	Ashley Road	Droylsden West	Lynn Drive to Ansdell Drive	Footway Micro
	Ashley Road	Droylsden West	Lynn Drive to Cul De Sac	Footway Resurfacing

Town	Road	Ward	From / To	Treatment
	Clough Road	Droylsden East	Sunnyside Road to End	Carriageway Micro
	Dawlish Avenue	Droylsden West	Manor Road to Nelson Drive	Footway Micro
	Easton Road	Droylsden West	From Water Street to Manor Road	Footway Micro
	Edge Lane	Droylsden West	Manchester Road to Bristowe Street	Footway Micro
	Greenside Lane	Droylsden West	Springfield Road to Briarwood Avenue	Carriageway Micro
	Hamnett Street	Droylsden West	Edge Lane to Manchester Road (inc. Ronald St)	Carriageway Micro
	Haven Drive	Droylsden West	Lydgate Road to End	Footway Resurfacing
	Keighley Avenue	Droylsden East	Waverley Crescent to End	Carriageway Resurfacing
	Lewis Road	Droylsden West	Davids Road to North Road	Carriageway Micro
	Masefield Road	Droylsden West	Scott Road to End	Carriageway Micro
	Parvet Ave	Droylsden West	Lowfield Avenue to Somerset Road	Carriageway Micro
T	Peakdale Road	Droylsden West	Rutland Road to Haven Drive	Footway Micro
Page	Repton Ave	Droylsden West	Edge Lane to End	Footway Resurfacing
	Ruskin Road	Droylsden West	Shrewsbury Road to Chappell Road	Carriageway Micro
<u> </u>	Rutland Road	Droylsden West	Chatsworth Rd to Lydgate Rd	Footway Resurfacing
0	Somerset Road	Droylsden West	Cypress Road to Cornwall Road	Carriageway Resurfacing
	Somerset Road	Droylsden West	Gloucester Road to Cornwall Road	Carriageway Micro
	Sunnyside Road	Droylsden West	Cypress Road to Leicester Avenue	Carriageway Resurfacing
	Vernon Road	Droylsden West	Rutland Road to Haddon Hall Road	Footway Resurfacing
	Wordsworth Avenue	Droylsden West	Manor Road to End	Carriageway Resurfacing
Dukinfield	Astley Street	Dukinfield	King Street to Charles Street	Carriageway Resurfacing
	Brice Street	Dukinfield	Hope Street to Chapel Street	Footway Resurfacing
	Bylands Fold	Dukinfield	Westminster Way to End	Carriageway Micro
	Charles Street	Dukinfield	Wharf Street to Astley Street	Carriageway Micro
	Clayton Street	Dukinfield/Stalybridge	Anne Street to Meadow Lane	Footway Micro
	Dunham Road	Dukinfield	Westminster Way to Bramhall Close	Carriageway Micro
	Foundry Street	Dukinfield	Chapel Street to Oxford Road	Carriageway Resurfacing
	Glenmore Grove	Dukinfield	Full Crescent	Carriageway Micro
	Hope Street	Dukinfield	Underwood Road to Railway Street	Footway Resurfacing

Town	Road	Ward	From / To	Treatment
	Lime Street	Dukinfield	Nicholson Square to End	Footway Resurfacing
	Meadow Lane	Dukinfield/Stalybridge	Haughton Green Road to Mayfield Avenue	Footway Micro
	Southfield Close	Dukinfield	L/C 6-8 inc jct Westminster Way	Carriageway Micro
	Thorncliffe Ave	Dukinfield	King Street to Dewsnap Lane	Footway Resurfacing
	Underwood Street	Dukinfield	Chapel Street to Hope Street	Footway Resurfacing
	Westminster Way	Dukinfield	Full Crescent	Carriageway Micro
	Wharf Street	Dukinfield	Traffic Lights to Charles Street	Carriageway Micro
	Anne Street	Dukinfield/Stalybridge	Plough Street to End	Footway Micro
	Elm Tree Drive	Dukinfield/Stalybridge	Hitchen Drive to Rowan Crescent	Footway Resurfacing
	Fir Tree Crescent	Dukinfield/Stalybridge	Fir Tree Lane to Salisbury Drive	Carriageway Micro
	Fir Tree Crescent	Dukinfield/Stalybridge	Fir Tree Lane to Salisbury Drive	Footway Micro
	Hill Mount	Dukinfield/Stalybridge	Fir Tree Crescent to End	Carriageway Micro
	Hitchen Close	Dukinfield/Stalybridge	Hitchen Drive to End	Footway Resurfacing
P	Hitchen Drive	Dukinfield/Stalybridge	Oak Tree Drive to Gorse Hall Road	Footway Resurfacing
age	Hollybank Rise	Dukinfield/Stalybridge	Fir Tree Crescent to End	Carriageway Micro
Φ 	Hollybank Rise	Dukinfield/Stalybridge	Lord Street to Fir Tree Crescent	Footway Micro
	Lyne Edge Crescent	Dukinfield/Stalybridge	Gorse Hall Road to Lyne Edge Road	Footway Micro
_	Oak Tree Drive	Dukinfield/Stalybridge	Gorse Hall Road to Rowan Crescent	Carriageway Micro
	Oak Tree Drive	Dukinfield/Stalybridge	From Rowan to Poplar Road	Footway Micro
	Pine Grove	Dukinfield/Stalybridge	Hollybank Rise to End	Carriageway Micro
	Poplar Road	Dukinfield/Stalybridge	Fir Tree Lane to Oak Tree Drive	Footway Micro
	Salisbury Drive	Dukinfield/Stalybridge	Fir Tree Crescent to Yew Tree Lane	Footway Micro
	Sunbury Close	Dukinfield/Stalybridge	Fir Tree Crescent to End	Carriageway Micro
Hyde	Allen Avenue	Hyde Godley	Werneth Avenue to Grange Road South	Carriageway Micro
	Hattersley Road East	Hyde Godley	Sandy Bank Avenue to Fields Farm Road	Carriageway Resurfacing
	High Street	Hyde Godley	Ashton Road to Sheffield Road	Carriageway Micro
	Lilly Street	Hyde Godley	Stockport Road to Backbower Lane	Carriageway Micro
	Mottram Old Road	Hyde Godley	L/C 77 to L/C 59	Carriageway Micro
	Rowanswood Drive	Hyde Godley	Barmhouse Lane to turning head	Carriageway Micro
	Werneth Avenue	Hyde Godley	Backbower Lane to Mottram Old Road	Carriageway Micro

Town	Road	Ward	From / To	Treatment
	Bottom Street	Hyde Newton	Commercial Brow to End	Carriageway Resurfacing
	Duke Road	Hyde Newton	Hamel Street to Hickenfield Road	Carriageway Micro
	Dukinfield Road	Hyde Newton	Nursery Road to Lower Bennet Street	Carriageway Resurfacing
	Hickenfield Road	Hyde Newton	Hallbottom Street to Duke Road (inc. turning head)	Carriageway Micro
	Johnsonbrook Road	Hyde Newton	From Railway Bridge to Steps	Footway Resurfacing
	Victoria Street	Hyde Newton	Cartwright Street to Mallory Road	Carriageway Resurfacing
	Apethorn Lane	Hyde Werneth	Dowson Road for Full Length	Carriageway Micro
	Church Avenue	Hyde Werneth	Mottram Old Road to End	Carriageway Resurfacing
	Enfield Street	Hyde Werneth	Knott Lane to Stockport Road	Carriageway Micro
	Great Norbury Street	Hyde Werneth	Railway Street to Chapel Street	Carriageway Resurfacing
	Knott Lane	Hyde Werneth	Dowson Road to Stockport Road	Carriageway Micro
P	Mottram Road	Hyde Godley	Station Road to Viner Way	Carriageway Micro
Page	Napier Street	Hyde Werneth	Osbourne Road to Woodside Drive	Carriageway Resurfacing
	Sandringham Road	Hyde Werneth	Knott Lane to Windsor Road	Carriageway Micro
<u> </u>	Stockport Road	Hyde Werneth	Knott Lane to Hill Street	Carriageway Resurfacing
2				
Longdendale	Bracken Close	Longdendale	Green Lane to End	Footway Micro
	Broadbottom Road	Longdendale	Woodlands Close to Ashworth Lane	Carriageway Micro
	Fields Crescent	Longdendale	Heather Grove to Moorfield Street	Carriageway Micro
	Fields Grove	Longdendale	Moorfield Street to King Street	Footway Micro
	Green Lane	Longdendale	Manchester Rd to Woolley Lane (inc. Meadow Bank)	Carriageway Micro
	Green Lane	Longdendale	Manchester Rd to Woolley Lane (inc. Meadow Bank)	Footway Micro
	Hattersley Road West	Longdendale	Hare Hill Road to L/C 41	Carriageway Micro
	King Street	Longdendale	Fields Grove to Market Street	Footway Micro
	Moorfield Street	Longdendale	Fields Crescent to Market Street	Footway Micro
Mossley	Alphin Square	Mossley	Full Crescent	Footway Micro
	Brunswick Street	Mossley	Staley Road to Crown Hill	Carriageway Micro
	Cheshire Street	Mossley	Egmont Street to Crown Hill	Carriageway Micro
	Cote Lane	Mossley	Lower Hey Lane to End	Carriageway Micro

Town	Road	Ward	From / To	Treatment
	Huddersfield Road	Mossley	Micklehurst Road to Oldham Boundary	Carriageway Micro
	Lower Hey Lane	Mossley	Huddersfield Road to End	Carriageway Micro
	Manchester Road	Mossley	TBC	Carriageway Resurfacing
	Manchester Road	Mossley	Tame Valley Close to Calf Lane	Carriageway Micro
	Meadow Close	Mossley	Lower Hey Lane to End	Carriageway Micro
	Mill Street	Mossley	Manchester Road to Waggon Road	Carriageway Resurfacing
	Moorside Road	Mossley	Winterford Road to Mansfield Road	Footway Micro
	Station Road	Mossley	Micklehurst Road to End	Footway Micro
	Stockport Road	Mossley	Rising Sun PH to Carrhill Road	Carriageway Micro
	The Birches	Mossley	The Elms to G/E and Opposite 2	Footway Micro
	The Crescent	Mossley	The Highlands to Fox Platt Rd	Footway Micro
	The Elms	Mossley	Fox Platt Rd to Cherry Tree Walk	Footway Micro
Stalybridge	Arlies Lane	Stalybridge North	Springs Lane to Arlies Cottage	Carriageway Micro
Page	Balmoral Drive	Stalybridge North	Buckingham Road to End	Carriageway Micro
9g	Bank Road	Stalybridge North	School Entrance to Buckton Vale Road	Carriageway Micro
Φ	Buckingham Road	Stalybridge North	Staveley Avenue to Ridge Hill Lane	Carriageway Micro
	Buckton Vale Road	Stalybridge North	Huddersfield Road to Swallow Lane	Carriageway Micro
ω	Conway Drive	Stalybridge North	Buckingham Road to End	Carriageway Micro
	Hague Place	Stalybridge North	Hamilton Street to End	Carriageway Resurfacing
	Lake Road	Stalybridge North	Stephens Road to Springs Lane	Carriageway Micro
	Moorgate Road	Stalybridge North	Buckton Vale Road to Moorgate Drive	Carriageway Micro
	Moorland Road	Stalybridge North	Bank Road to Carrbrook Crescent	Carriageway Micro
	Sandringham Avenue	Stalybridge North	Buckingham Road to End	Carriageway Micro
	School Crescent	Stalybridge North	Full Crescent	Carriageway Micro
	Staveley Avenue	Stalybridge North	Church Street to Ridge Hill Lane	Carriageway Micro
	Stephens Road	Stalybridge North	Springs Lane to Lake Road	Carriageway Micro
	Stirling Drive	Stalybridge North	Buckingham Road to End	Carriageway Micro
	Vale Road	Stalybridge North	Bank Road to Moorland Road	Carriageway Micro
	Windsor Drive	Stalybridge North	Buckingham Road to End	Carriageway Micro
	Fern Bank	Stalybridge South	Mottram Road to Mottram Old Road	Carriageway Micro
	Fern Bank Close	Stalybridge South	Fern Bank to End	Carriageway Micro

Town	Road	Ward	From / To	Treatment
	Fern Crescent	Stalybridge South	Fern Bank to Fern Bank	Carriageway Micro
	French Street	Stalybridge South	Stocks Lane to Grey Street	Carriageway Micro
	Hawke Street	Stalybridge South	Stocks Lane to Demesne Drive	Carriageway Resurfacing
	Huddersfield Road	Stalybridge South	Moorfield Terrace to 564	Carriageway Resurfacing
	Lower Broadacre	Stalybridge South	Broadacre to End	Carriageway Micro
	Mottram Road	Stalybridge South	Taylor Street to Fern Bank	Carriageway Resurfacing
	Mottram Road	Stalybridge South	Old Road to Mottram Old Road	Footway Micro
	Oxford Street	Stalybridge South	Stocks Lane to Demesne Drive	Carriageway Resurfacing
	Percy Street	Stalybridge South	Lindsay Street to Mottram Road	Carriageway Micro
	Tongue Green	Stalybridge South	Mottram Road to Lower Broadacre	Footway Micro
	Caroline Street	Dukinfield/Stalybridge	High Street to Water Street	Footway Micro
	Rose Hill	Dukinfield/Stalybridge	Quarry Rise to End	Carriageway Micro
Page	Binns Street	Dukinfield/Stalybridge	Park Road to High Street	Carriageway Resurfacing
g	Buckley Street	Dukinfield/Stalybridge	Cheetham Hill Road to Lord Street	Carriageway Micro
Φ	Highcroft Close	Dukinfield/Stalybridge	Fir Tree Crescent to End	Carriageway Micro
1 1	Lord Street	Dukinfield/Stalybridge	Mostyn Street to Set Street	Carriageway Micro

# **APPENDIX 2**

# The GM Mayor's Cycling and Walking Challenge Fund (MCF)

# **Tameside MBC Programme Entry Schemes**

Ref	Scheme Name	Town(s)	Description	Total Est (£,000)	Category
T1.006	Hill Street	Ashton- under-Lyne	Contraflow cycle lane, punch through and cycle improvements	220	Active Neighbourhoods
T1.007	Clarendon Road	Audenshaw	Cycle connectivity and crossing improvements	3.3	Active Neighbourhoods
T1.009	Stamford Park	Stalybridge	Path widening, link to schools and hospital, traffic free route and quiet streets	150	Active Neighbourhoods
T1.010	Stamford Drive	Ashton- under-Lyne, Stalybridge	Quiet street route (2km) and crossings	110	Active Neighbourhoods
T1.020	Rayner Lane	Audenshaw	Surface existing footpaths, bridleways and low trafficked roads linking with existing facilities at ends and at Metrolink stop	275	Active Centres and Corridors
T1.023	Warrington Street	Ashton- under-Lyne	Contraflow, punch through x 2, route through pedestrian area	14	Active Centres and Corridors
T1.026	Ross Lave Lane	Denton	Improve surface to allow use for commuters. Crosses M60 and avoids use of Windmill Lane. Part of the TPT and NCN 62	440	Active Centres and Corridors
T4.035	Crown Point	Denton	Package of measures to improve pedestrian crossing movements. Cycle provision with protected space reduced carriageway widths with fully segregated routes on the A57. Review of vehicle movements to restrict right hand turns	2,542	Active Centres and Corridors
T5.001	Ashton North (Vision Tameside Phase 3)	Ashton- under-Lyne	Streetscape scheme though town (Wellington Road / Albion Way). Segregated cycle facilities and improved pedestrian access	6,000	Active Centres and Corridors
T5.036	Manchester Road (Snipe) Road Bridge	Ashton- under-Lyne	New pedestrian / cycle bridge over Manchester Road and Metrolink	1,382	Active Neighbourhoods
T5.048	Ashton Town Centre South	Ashton- under-Lyne	Pedestrian public realm improvements and east / west cycle connectivity	1,369	Active Centres and Corridors
			TOTAL	12,505.3	